Blackstone

Blackstone Reports Fourth Quarter and Full Year 2022 Results

New York, January 26, 2023: Blackstone (NYSE:BX) today reported its fourth guarter and full year 2022 results.

Stephen A. Schwarzman, Chairman and Chief Executive Officer, said, "Despite one of the most challenging market backdrops in history, Blackstone delivered for our clients in 2022. We protected investor capital by focusing on the right sectors, leading to an additional \$226 billion of inflows for the year, including \$43 billion in the fourth quarter. Our total assets under management grew to a record \$975 billion, up 11% year over year. We now have a record \$187 billion of dry powder capital to take advantage of compelling investment opportunities in a dislocated environment."

Blackstone issued a full detailed presentation of its fourth quarter and full year 2022 results, which can be viewed at www.blackstone.com.

Dividend

Blackstone has declared a quarterly dividend of \$0.91 per share to record holders of common stock at the close of business on February 6, 2023. This dividend will be paid on February 13, 2023.

Quarterly Investor Call Details

Blackstone will host its fourth quarter and full year 2022 investor conference via public webcast on January 26, 2023 at 9:00 a.m. ET. To register, please use the following link:

https://event.webcasts.com/starthere.jsp?ei=1578844&tp_key=4829f51418. For those unable to listen to the live broadcast, there will be a webcast replay on the Shareholders section of Blackstone's website at https://ir.blackstone.com/.

About Blackstone

Blackstone is the world's largest alternative asset manager. We seek to create positive economic impact and long-term value for our investors, the companies we invest in, and the communities in which we work. We do this by using extraordinary people and flexible capital to help companies solve problems. Our \$975 billion in assets under management include investment vehicles focused on private equity, real estate, public debt and equity, infrastructure, life sciences, growth equity, opportunistic, non-investment grade credit, real assets and secondary funds, all on a global basis. Further information is available at www.blackstone.com. Follow @blackstone on LinkedIn, Twitter, and Instagram.

Forward-Looking Statements

This presentation may contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which reflect our current views with respect to, among other things, our operations, taxes, earnings and financial performance, share repurchases and dividends. You can identify these forward-looking statements by the use of words such as "outlook," "indicator," "believes," "expects," "potential," "continues," "may," "will," "should," "seeks," "approximately," "predicts," "intends," "plans," "scheduled," "estimates," "anticipates," "opportunity," "leads," "forecast" or the negative version of these words or other comparable words. Such forward-looking statements are subject to various risks and uncertainties. Accordingly, there are or will be important factors that could cause actual outcomes or results to differ materially from those indicated in these statements. We believe these factors include but are not limited to those described under the section entitled "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2021, as such factors may be updated from time to time in our periodic filings with the United States Securities and Exchange Commission ("SEC"), which are accessible on the SEC's website at www.sec.gov. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this report and in our other periodic filings. The forwardlooking statements speak only as of the date of this report, and we undertake no obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise.

This presentation does not constitute an offer of any Blackstone Fund.

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Blackstone's Fourth Quarter and Full Year 2022 Earnings

BLACKSTONE'S FOURTH QUARTER AND FULL YEAR 2022 GAAP RESULTS

GAAP Net Income was \$743 million for the quarter and \$3.0 billion for the year. GAAP Net Income Attributable to Blackstone Inc. was \$558 million for the quarter and \$1.7 billion for the year.

(\$ in thousands, except per share data) (unaudited)		4Q'21	40'22		FY'21		FY'22
Revenues							
Management and Advisory Fees, Net	\$	1,459,548	\$ 1,648,438	\$	5,170,707	\$	6,303,315
Incentive Fees	•	136,454	210,264		253,991		525,127
Investment Income (Loss)		/ -	., .		, , , ,		
Performance Allocations							
Realized		2,787,970	435,597		5,653,452		5,381,640
Unrealized		789,213	(488,801)		8,675,246		(3,435,056)
Principal Investments		,	` , ,				, , , ,
Realized		171,310	106,834		1,003,822		850,327
Unrealized		304,297	(67,623)		1,456,201		(1,563,849)
Total Investment Income (Loss)		4,052,790	(13,993)		16,788,721		1,233,062
Interest and Dividend Revenue		63,166	102,632		160,643		271,612
Other		50,699	(243,282)		203,086		184,557
Total Revenues	Ś	5,762,657	\$ 1,704,059	\$	22,577,148	Ś	8,517,673
Expenses		- , , - <u>-</u> ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-		<u> </u>	
Compensation and Benefits							
Compensation		576,032	626,990		2,161,973		2,569,780
Incentive Fee Compensation		49,349	71,261		98,112		207,998
Performance Allocations Compensation		.,.	, -		,		, , , , ,
Realized		1,119,911	157,817		2,311,993		2,225,264
Unrealized		384,007	(196,739)		3,778,048		(1,470,588)
Total Compensation and Benefits		2,129,299	659,329		8,350,126		3,532,454
General, Administrative and Other		309,673	292,340		917,847		1,092,671
Interest Expense		56,550	100,329		198,268		317,225
Fund Expenses		2,959	18,531		10,376		30,675
Total Expenses	Ś	2,498,481	\$ 1,070,529	\$	9,476,617	Ś	4,973,025
Other Income (Loss)	<u> </u>	_, ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<u> </u>	.,,	<u> </u>	.,,
Change in Tax Receivable Agreement Liability		32,044	21,535		(2,759)		22,283
Net Gains (Losses) from Fund Investment Activities		81,843	(52,870)		461,624		(105,142)
Income Before Provision (Benefit) for Taxes	Ś		\$ 602,195	\$	13,559,396	\$	3,461,789
Provision (Benefit) for Taxes	•	437,694	(141,146)		1,184,401		472,880
Net Income	\$	2,940,369		\$	12,374,995	\$	2,988,909
Net Income (Loss) Attributable to Redeemable Non-Controlling Interests in Consolidated	•	, ,					
Entities		2,924	(199,590)		5,740		(142,890)
Net Income Attributable to Non-Controlling Interests in Consolidated Entities		320,033	170,191		1,625,306		107,766
Net Income Attributable to Non-Controlling Interests in Blackstone Holdings		1,218,934	214,886		4,886,552		1,276,402
Net Income Attributable to Blackstone Inc. ("BX")	\$	1,398,478	\$ 557,854	\$	5,857,397	\$	1,747,631
Net Income Per Share of Common Stock, Basic	\$	1.93	\$ 0.75	\$	8.14	\$	2.36
Net Income Per Share of Common Stock, Diluted	\$	1.92	\$ 0.75	\$	8.13	\$	2.36

Throughout this presentation, all current period amounts are preliminary and unaudited. Totals may not add due to rounding. See pages 34-36, Definitions and Dividend Policy, for definitions of terms used throughout this presentation. See page 32 for additional details on an out-of-period adjustment affecting the 4Q'22 and FY'22 Provision (Benefit) for Taxes.

BLACKSTONE'S FOURTH QUARTER AND FULL YEAR 2022 HIGHLIGHTS

Financial Measures

- Fee Related Earnings ("FRE") of \$1.1 billion (\$0.88/share) in the guarter
 - FRE was \$4.4 billion for the year (\$3.65/share)
- Distributable Earnings ("DE") of \$1.3 billion (\$1.07/share) in the quarter
 - DE was \$6.6 billion for the year (\$5.17/share)
- Net Accrued Performance Revenues of \$6.8 billion (\$5.67/share)

Capital Metrics

- Total Assets Under Management ("AUM") of \$974.7 billion, up 11% year-over-year
 - Fee-Earning AUM of \$718.4 billion, up 11% year-over-year
 - Perpetual Capital AUM of \$371.1 billion, up 18% year-over-year
- Inflows of \$43.1 billion in the guarter and \$226.0 billion for the year
- Deployment of \$18.7 billion in the guarter and \$120.6 billion for the year
- Realizations of \$13.5 billion in the guarter and \$81.8 billion for the year

Capital Returned to Shareholders

- Dividend of \$0.91 per common share payable on February 13, 2023
 - Dividends of \$4.40 per common share for the year
- \$1.1 billion to be distributed to shareholders with respect to the fourth quarter and \$6.1 billion for the year through dividends and share repurchases

BLACKSTONE'S FOURTH QUARTER AND FULL YEAR 2022 SEGMENT EARNINGS

(\$ in thousands, except per share data)	4Q'21	4Q'22	% Change vs. 4Q'21	FY'21	FY'22	% Change vs. FY'21
Management and Advisory Fees, Net	\$ 1,456,220	\$ 1,641,091	13%	\$ 5,167,242	\$ 6,282,946	22%
Fee Related Performance Revenues	1,733,874	172,708	(90)%	2,025,244	1,449,497	(28)%
Fee Related Compensation	(1,108,034)	(480,623)	(57)%	(2,348,010)	(2,330,775)	(1)%
Other Operating Expenses	(255,133)	(267,281)	5%	(793,677)	(989,023)	25%
Fee Related Earnings	\$ 1,826,927	\$ 1,065,895	(42)%	\$ 4,050,799	\$ 4,412,645	9%
Realized Performance Revenues	1,191,374	472,745	(60)%	3,883,112	4,461,338	15%
Realized Performance Compensation	(449,301)	(161,779)	(64)%	(1,557,570)	(1,814,097)	16%
Realized Principal Investment Income	75,468	55,887	(26)%	587,766	396,256	(33)%
Net Realizations	817,541	366,853	(55)%	2,913,308	3,043,497	4%
Total Segment Distributable Earnings	\$ 2,644,468	\$ 1,432,748	(46)%	\$ 6,964,107	\$ 7,456,142	7%
Distributable Earnings	\$ 2,273,327	\$ 1,334,206	(41)%	\$ 6,170,837	\$ 6,632,780	7 %
Additional Metrics:						
Net Income Per Share of Common Stock, Basic	\$ 1.93	\$ 0.75	(61)%	\$ 8.14	\$ 2.36	(71)%
FRE per Share	\$ 1.52	\$ 0.88	(42)%	\$ 3.37	\$ 3.65	8%
DE per Common Share	\$ 1.71	\$ 1.07	(37)%	\$ 4.77	\$ 5.17	8%
Total Segment Revenues	\$ 4,456,936	\$ 2,342,431	(47)%	\$ 11,663,364	\$ 12,590,037	8%
Total Assets Under Management	\$ 880,901,720	\$ 974,673,077	11%	\$ 880,901,720	\$ 974,673,077	11%
Fee-Earning Assets Under Management	\$ 649,969,058	\$ 718,386,888	11%	\$ 649,969,058	\$ 718,386,888	11%

Fee Related Earnings per Share is based on end of period DE Shares Outstanding (see page 23, Share Summary). DE per Common Share is based on DE Attributable to Common Shareholders (see page 22, Shareholder Dividends) and end of period Participating Common Shares outstanding. Full year FRE per Share and DE per Common Share amounts represent the sum of the last four quarters. See pages 30-31 for the Reconciliation of GAAP to Total Segment Measures. During 2022, BREIT's fee related performance revenues moved from annual to quarterly crystallization. If quarterly crystallization of BREIT's fee related performance revenues had been in effect for all quarters included in the prior full year period, 4Q'22 FRE would have been down (19)% year-over-year and 4Q'22 Segment DE would have been down (33)% year-over-year. See note on page 32 for additional details.

Realized distributions across strategies led to lower Net Accrued Performance Revenues quarter-over-quarter of \$6.8 billion (\$5.67/share).

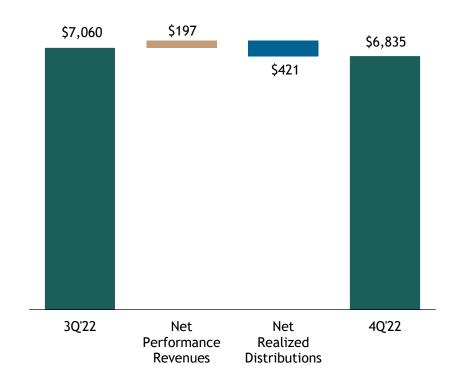
Investment Performance

(appreciation / gross returns)

	4Q'22	FY'22
Real Estate		
Opportunistic	(2.0)%	7.1%
Core+	(1.5)%	10.3%
Private Equity		
Corporate Private Equity	3.8%	(0.6)%
Tactical Opportunities	0.6%	(1.3)%
Secondaries	(1.8)%	8.5%
Credit & Insurance		
Private Credit	2.4%	7.4%
Liquid Credit	3.0%	(2.5)%
Hedge Fund Solutions		
BPS Composite	2.1%	5.0%

Net Accrued Performance Revenues

(\$ in millions)

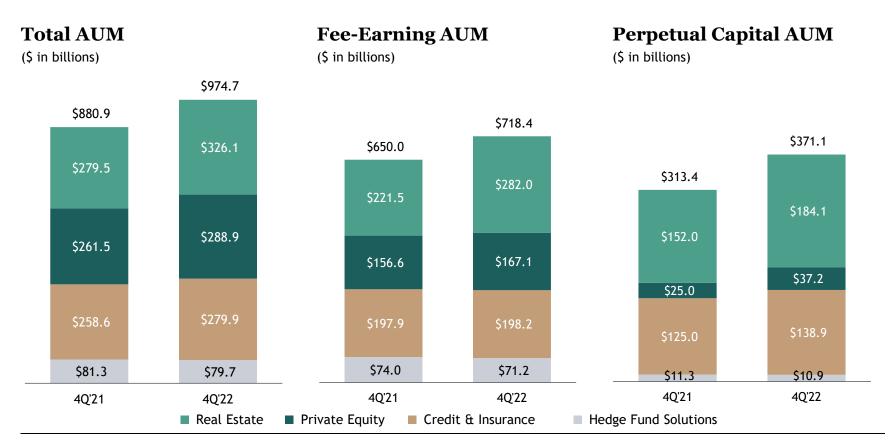


- Inflows were \$43.1 billion in the quarter, bringing full year inflows to \$226.0 billion.
- Deployed \$18.7 billion in the quarter and \$120.6 billion for the year.
 - Committed an additional \$9.8 billion that was not yet deployed in the quarter.
- Realizations were \$13.5 billion in the quarter and \$81.8 billion for the year.

	Inf	lows		Capital	Depl	loyed	Realizations				
(\$ in millions)	4Q'22		FY'22	4Q'22		FY'22		4Q'22		FY'22	
Real Estate	\$ 14,172	\$	90,200	\$ 3,688	\$	47,943	\$	3,600	\$	37,062	
Opportunistic	2,647		34,007	2,437		10,663		1,111		22,349	
Core+	3,700		41,653	560		34,221		1,951		11,457	
BREDS	7,825		14,539	692		3,059		538		3,256	
Private Equity	8,742		52,707	6,386		28,926		5,624		24,235	
Corporate Private Equity	1,749		20,697	1,947		10,930		3,657		10,759	
Tactical Opportunities	400		8,143	221		3,266		517		5,198	
Secondaries	3,393		14,183	1,022		6,759		1,374		7,363	
Infrastructure	3,199		9,685	3,196		7,970		76		915	
Credit & Insurance	16,230		72,038	8,333		42,336		3,499		18,353	
Hedge Fund Solutions	3,917		11,094	305		1,348		753		2,118	
Total Blackstone	\$ 43,061	\$	226,039	\$ 18,712	\$	120,554	\$	13,476	\$	81,768	

ASSETS UNDER MANAGEMENT

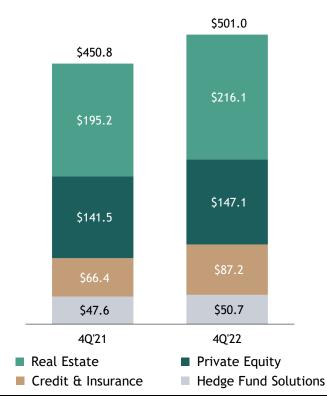
- Total AUM increased to \$974.7 billion, up 11% year-over-year, with \$43.1 billion of inflows in the quarter and \$226.0 billion for the year.
- Fee-Earning AUM of \$718.4 billion was up 11% year-over-year, with \$31.0 billion of inflows in the quarter and \$172.3 billion for the year.
- Perpetual Capital AUM reached \$371.1 billion, up 18% year-over-year.
 - Fee-Earning Perpetual Capital AUM increased to \$314.4 billion, representing 44% of Fee-Earning AUM.



ADDITIONAL CAPITAL DETAIL

- Invested Performance Eligible AUM reached \$501.0 billion at quarter end.
- Undrawn capital ("Total Dry Powder") available for investment of \$186.6 billion.

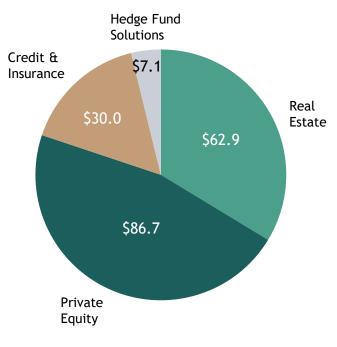
Invested Performance Eligible AUM (\$ in billions)



Total Dry Powder

(\$ in billions)

4Q'22 total: \$186.6



Segment Highlights

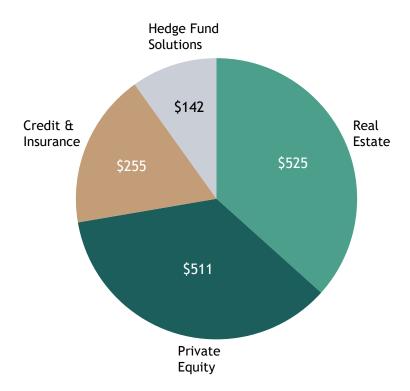
SEGMENT DISTRIBUTABLE EARNINGS COMPOSITION

- 4Q'22 Total Segment Distributable Earnings were \$1.4 billion.
- Full year Total Segment Distributable Earnings were \$7.5 billion, an increase of 7% year-over-year.

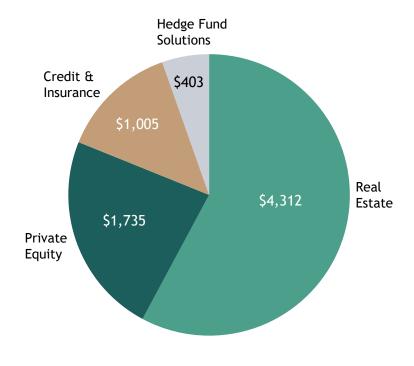
Segment Distributable Earnings

(\$ in millions)

4Q'22 total: \$1,433



FY'22 total: \$7,456



- **Total AUM:** Increased 17% to \$326.1 billion with inflows of \$14.2 billion in the guarter and \$90.2 billion for the year.
 - Inflows during the quarter included \$2.3 billion in the tenth global opportunistic fund (bringing total capital commitments to \$28.6 billion), \$2.0 billion of capital raised in BREIT, \$1.4 billion for the first close in the fifth real estate debt strategies fund, and \$5.8 billion in BREDS insurance SMAs.
 - \$4.4 billion of BREIT subscriptions subsequent to quarter end not yet included in Total AUM, including \$4.0 billion by University of California.
 - On January 25, University of California agreed to invest an additional \$500 million in BREIT on March 1.
- Capital Deployed: \$3.7 billion in the guarter and record \$47.9 billion for the year.
- **Realizations:** \$3.6 billion in the guarter and record \$37.1 billion for the year.
- **Appreciation:** Opportunistic funds declined (2.0)% in the guarter and appreciated 7.1% for the year; Core+ funds declined (1.5)% in the guarter and appreciated 10.3% for the year.

			% Change			% Change
(\$ in thousands)	4Q'21	4Q'22	vs. 4Q'21	FY'21	FY'22	vs. FY'21
Management Fees, Net	\$ 570,737	\$ 682,212	20%	\$ 2,052,308	\$ 2,623,065	28%
Fee Related Performance Revenues	1,470,226	58,397	(96)%	1,695,019	1,075,424	(37)%
Fee Related Compensation	(713,587)	(180,818)	(75)%	(1,161,349)	(1,039,125)	(11)%
Other Operating Expenses	(73,985)	(86,298)	17%	(234,505)	(315,331)	34%
Fee Related Earnings	\$ 1,253,391	\$ 473,493	(62)%	\$ 2,351,473	\$ 2,344,033	(0)%
Realized Performance Revenues	184,194	42,283	(77)%	1,119,612	2,985,713	167%
Realized Performance Compensation	(66,430)	(13,148)	(80)%	(443,220)	(1,168,045)	164%
Realized Principal Investment Income	25,243	22,402	(11)%	196,869	150,790	(23)%
Net Realizations	143,007	51,537	(64)%	873,261	1,968,458	125%
Segment Distributable Earnings	\$ 1,396,398	\$ 525,030	(62)%	\$ 3,224,734	\$ 4,312,491	34%
Segment Revenues	\$ 2,250,400	\$ 805,294	(64)%	\$ 5,063,808	\$ 6,834,992	35%
Total AUM	\$ 279,474,105	\$ 326,146,904	17%	\$ 279,474,105	\$ 326,146,904	17%
Fee-Earning AUM	\$ 221,476,699	\$ 281,967,153	27%	\$ 221,476,699	\$ 281,967,153	27%

PRIVATE EQUITY

- **Total AUM:** Increased 10% to \$288.9 billion with inflows of \$8.7 billion in the quarter and \$52.7 billion for the year.
 - Inflows in the guarter included \$3.2 billion in Blackstone Infrastructure Partners and \$2.6 billion for the ninth Secondaries strategy.
- Capital Deployed: \$6.4 billion in the guarter and \$28.9 billion for the year, including Atlantia, ESDEC, and CoreTrust during the quarter.
 - Committed an additional \$6.5 billion that was not yet deployed in the quarter.
- **Realizations:** \$5.6 billion in the guarter and \$24.2 billion for the year; realizations in the guarter included proceeds from Change Healthcare, Fisterra, and Partners Life.
- **Appreciation:** Corporate Private Equity appreciated 3.8% in the quarter and declined (0.6)% for the year.
 - Tactical Opportunities appreciated 0.6% in the guarter and declined (1.3)% for the year; Secondaries declined (1.8)% in the guarter and appreciated 8.5% for the year.

			% Change			% Change
(\$ in thousands)	4Q'21	4Q'22	vs. 4Q'21	FY'21	FY'22	vs. FY'21
Management and Advisory Fees, Net	\$ 442,872	\$ 496,743	12%	\$ 1,662,931	\$ 1,828,737	10%
Fee Related Performance Revenues	212,128	-	(100)%	212,128	(648)	n/m
Fee Related Compensation	(246,249)	(129,141)	(48)%	(662,824)	(575,194)	(13)%
Other Operating Expenses	(95,580)	(77,062)	(19)%	(264,468)	(304,177)	15%
Fee Related Earnings	\$ 313,171	\$ 290,540	(7)%	\$ 947,767	\$ 948,718	0%
Realized Performance Revenues	635,913	308,580	(51)%	2,263,099	1,191,028	(47)%
Realized Performance Compensation	(255,229)	(115,615)	(55)%	(943,199)	(544,229)	(42)%
Realized Principal Investment Income	42,599	27,410	(36)%	263,368	139,767	(47)%
Net Realizations	423,283	220,375	(48)%	1,583,268	786,566	(50)%
Segment Distributable Earnings	\$ 736,454	\$ 510,915	(31)%	\$ 2,531,035	\$ 1,735,284	(31)%
Segment Revenues	\$ 1,333,512	\$ 832,733	(38)%	\$ 4,401,526	\$ 3,158,884	(28)%
Total AUM	\$ 261,471,007	\$ 288,902,142	10%	\$ 261,471,007	\$ 288,902,142	10%
Fee-Earning AUM	\$ 156,556,959	\$ 167,082,852	7%	\$ 156,556,959	\$ 167,082,852	7%

CREDIT & INSURANCE

- **Total AUM:** Increased 8% to \$279.9 billion with inflows of \$16.2 billion in the quarter and \$72.0 billion for the year.
 - Inflows in the quarter included \$3.5 billion for U.S. Direct Lending SMAs and \$1.5 billion equity raised for BCRED.
 - Raised \$832 million for the private credit green energy strategy in the quarter, bringing total capital raised to \$4.4 billion.
 - January 1 subscriptions of \$321 million for BCRED not yet included in Total AUM.
 - Closed 4 new CLOs (3 U.S. and 1 European) for \$1.8 billion.
- Capital Deployed: \$8.3 billion in the guarter and \$42.3 billion for the year.
- **Realizations:** \$3.5 billion in the quarter and \$18.4 billion for the year.
- **Returns:** Private Credit gross return of 2.4% (1.6% net); Liquid Credit gross return of 3.0% (2.8% net) for the quarter.

			% Change			% Change
(\$ in thousands)	4Q'21	4Q'22	vs. 4Q'21	FY'21	FY'22	vs. FY'21
Management Fees, Net	\$ 263,312	\$ 325,169	23%	\$ 804,120	\$ 1,259,902	57%
Fee Related Performance Revenues	51,520	114,311	122%	118,097	374,721	217%
Fee Related Compensation	(104,263)	(129,985)	25%	(367,322)	(529,784)	44%
Other Operating Expenses	(57,297)	(74,436)	30%	(199,912)	(264,181)	32%
Fee Related Earnings	\$ 153,272	\$ 235,059	53%	\$ 354,983	\$ 840,658	137%
Realized Performance Revenues	136,187	25,238	(81)%	209,421	147,413	(30)%
Realized Performance Compensation	(64,918)	(9,359)	(86)%	(94,450)	(63,846)	(32)%
Realized Principal Investment Income	3,511	4,200	20%	70,796	80,993	14%
Net Realizations	74,780	20,079	(73)%	185,767	164,560	(11)%
Segment Distributable Earnings	\$ 228,052	\$ 255,138	12%	\$ 540,750	\$ 1,005,218	86%
Segment Revenues	\$ 454,530	\$ 468,918	3%	\$ 1,202,434	\$ 1,863,029	55%
Total AUM	\$ 258,622,467	\$ 279,908,030	8%	\$ 258,622,467	\$ 279,908,030	8%
Fee-Earning AUM	\$ 197,900,832	\$ 198,162,931	0%	\$ 197,900,832	\$ 198,162,931	0%

HEDGE FUND SOLUTIONS

- **Total AUM:** \$79.7 billion with inflows of \$3.9 billion in the quarter and \$11.1 billion for the year.
 - Held final close for fourth seeding fund in the quarter, bringing total capital raised to \$1.1 billion.
 - January 1 subscriptions of \$1.2 billion not yet included in Total AUM.
- Returns: BPS Composite gross return of 2.1% in the quarter (1.9% net), outperforming the HFRX Global Hedge Fund Index, which was up 0.2%.
 - BPS benefited from performance of macro, equities, and multi strategies during the quarter and delivered positive performance despite a challenging market environment.
 - Gross returns of 5.0% for the year (4.1% net), with significantly less volatility than the broader markets, compared to (4.4)% return for the HFRX Global Hedge Fund Index.

			% Change			% Change
(\$ in thousands)	4Q'21	4Q'22	vs. 4Q'21	FY'21	FY'22	vs. FY'21
Management Fees, Net	\$ 179,299	\$ 136,967	(24)%	\$ 647,883	\$ 571,242	(12)%
Fee Related Compensation	(43,935)	(40,679)	(7)%	(156,515)	(186,672)	19%
Other Operating Expenses	(28,271)	(29,485)	4%	(94,792)	(105,334)	11%
Fee Related Earnings	\$ 107,093	\$ 66,803	(38)%	\$ 396,576	\$ 279,236	(30)%
Realized Performance Revenues	235,080	96,644	(59)%	290,980	137,184	(53)%
Realized Performance Compensation	(62,724)	(23,657)	(62)%	(76,701)	(37,977)	(50)%
Realized Principal Investment Income	4,115	1,875	(54)%	56,733	24,706	(56)%
Net Realizations	176,471	74,862	(58)%	271,012	123,913	(54)%
Segment Distributable Earnings	\$ 283,564	\$ 141,665	(50)%	\$ 667,588	\$ 403,149	(40)%
Segment Revenues	\$ 418,494	\$ 235,486	(44)%	\$ 995,596	\$ 733,132	(26)%
Total AUM	\$ 81,334,141	\$ 79,716,001	(2)%	\$ 81,334,141	\$ 79,716,001	(2)%
Fee-Earning AUM	\$ 74,034,568	\$ 71,173,952	(4)%	\$ 74,034,568	\$ 71,173,952	(4)%

Supplemental Details

TOTAL SEGMENTS

(\$ in thousands)	4Q'21	1Q'22	2Q'22	3Q'22	4Q'22	FY'21	FY'22
Base Management Fees	\$ 1,354,068	\$ 1,439,149	\$ 1,496,876	\$ 1,528,561	\$ 1,580,452	\$ 4,819,275	\$ 6,045,038
Transaction, Advisory and Other Fees, Net	120,389	64,009	85,092	89,865	71,151	391,938	310,117
Management Fee Offsets	(18,237)	(29,790)	(25,051)	(6,856)	(10,512)	(43,971)	(72,209)
Total Management and Advisory Fees, Net	1,456,220	1,473,368	1,556,917	1,611,570	1,641,091	5,167,242	6,282,946
Fee Related Performance Revenues	1,733,874	558,065	346,593	372,131	172,708	2,025,244	1,449,497
Fee Related Compensation	(1,108,034)	(670,471)	(621,413)	(558,268)	(480,623)	(2,348,010)	(2,330,775)
Other Operating Expenses	(255,133)	(214,098)	(261,510)	(246,134)	(267,281)	(793,677)	(989,023)
Fee Related Earnings	\$ 1,826,927	\$ 1,146,864	\$ 1,020,587	\$ 1,179,299	\$ 1,065,895	\$ 4,050,799	\$ 4,412,645
Realized Performance Revenues	1,191,374	1,312,810	2,206,774	469,009	472,745	3,883,112	4,461,338
Realized Performance Compensation	(449,301)	(519,120)	(926,974)	(206,224)	(161,779)	(1,557,570)	(1,814,097)
Realized Principal Investment Income	75,468	157,095	43,509	139,765	55,887	587,766	396,256
Total Net Realizations	817,541	950,785	1,323,309	402,550	366,853	2,913,308	3,043,497
Total Segment Distributable Earnings	\$ 2,644,468	\$ 2,097,649	\$ 2,343,896	\$ 1,581,849	\$ 1,432,748	\$ 6,964,107	\$ 7,456,142
Distributable Earnings	\$ 2,273,327	\$ 1,937,880	\$ 1,985,825	\$ 1,374,869	\$ 1,334,206	\$ 6,170,837	\$ 6,632,780
Additional Metrics:							
Total Segment Revenues	\$ 4,456,936	\$ 3,501,338	\$ 4,153,793	\$ 2,592,475	\$ 2,342,431	\$ 11,663,364	\$ 12,590,037
Total Assets Under Management	\$ 880,901,720	\$ 915,491,742	\$ 940,805,741	\$ 950,946,514	\$ 974,673,077	\$ 880,901,720	\$ 974,673,077
Fee-Earning Assets Under Management	\$ 649,969,058	\$ 677,943,302	\$ 683,825,961	\$ 705,865,351	\$ 718,386,888	\$ 649,969,058	\$ 718,386,888

Total AUM Rollforward

(\$ in millions)

	Three Months Ended December 31, 2022											
	Real Estate	Private Equity	Credit & Insurance		dge Fund olutions	Total						
Beginning Balance	\$ 319,346	\$ 283,268	\$ 269,059	\$	79,274	\$ 950,947						
Inflows	14,172	8,742	16,230		3,917	43,061						
Outflows	(3,608)	(1,121)	(6,359)		(3,976)	(15,063)						
Net Flows	10,564	7,622	9,871		(58)	27,998						
Realizations	(3,600)	(5,624)	(3,499)		(753)	(13,476)						
Market Activity	(164)	3,637	4,478		1,254	9,205						
Ending Balance	\$ 326,147	\$ 288,902	\$ 279,908	\$	79,716	\$ 974,673						
% Change	2%	2%	4%		1%	2%						

Twelve Months Ended December 31, 2022													
Real Estate	Private Equity	Credit & Insurance	Hedge Fund Solutions	Total									
\$ 279,474	\$ 261,471	\$ 258,622	\$ 81,334	\$ 880,902									
90,200	52,707	72,038	11,094	226,039									
(13,577)	(3,990)	(22,995)	(11,500)	(52,062)									
76,623	48,717	49,043	(405)	173,978									
(37,062)	(24,235)	(18,353)	(2,118)	(81,768)									
7,112	2,950	(9,405)	905	1,561									
\$ 326,147	\$ 288,902	\$ 279,908	\$ 79,716	\$ 974,673									
17%	10%	8%	(2)%	11%									

Fee-Earning AUM Rollforward

(\$ in millions)

	Three Months Ended December 31, 2022											
	Real Estate	Private Equity	Credit & Insurance		lge Fund lutions	Total						
Beginning Balance	\$ 273,448	\$ 167,273	\$ 193,706	\$	71,438	\$ 705,865						
Inflows	15,497	3,208	8,854		3,439	30,997						
Outflows	(3,509)	(2,440)	(6,310)		(4,297)	(16,555)						
Net Flows	11,988	768	2,544		(858)	14,442						
Realizations	(4,219)	(1,526)	(1,927)		(733)	(8,405)						
Market Activity	750	568	3,840		1,326	6,484						
Ending Balance	\$ 281,967	\$ 167,083	\$ 198,163	\$	71,174	\$ 718,387						
% Change	3%	(0)%	2%		(0)%	2%						

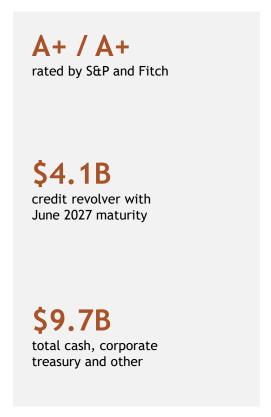
7	Twelve Months	Ended Decer	mber 31, 2022	
Real Estate	Private Equity	Credit & Insurance	Hedge Fund Solutions	Total
\$ 221,477	\$ 156,557	\$ 197,901	\$ 74,035	\$ 649,969
98,569	20,409	43,116	10,176	172,270
(20,169)	(3,800)	(22,426)	(11,699)	(58,093)
78,401	16,609	20,690	(1,523)	114,176
(22,662)	(9,111)	(8,645)	(1,988)	(42,406)
4,751	3,028	(11,783)	651	(3,352)
\$ 281,967	\$ 167,083	\$ 198,163	\$ 71,174	\$ 718,387
27%	7 %	0%	(4)%	11%

Inflows include contributions, capital raised, other increases in available capital (recallable capital and increased side-by-side commitments), purchases, inter-segment allocations and acquisitions. Outflows represent redemptions, client withdrawals and decreases in available capital (expired capital, expense drawdowns and decreased side-by-side commitments). Realizations represent realization proceeds from the disposition or other monetization of assets, current income or capital returned to investors from CLOs. Market Activity includes realized and unrealized gains (losses) on portfolio investments and the impact of foreign exchange rate fluctuations. AUM is reported in the segment where the assets are managed.

- At December 31, 2022, Blackstone had \$9.7 billion in total cash, cash equivalents, corporate treasury, and other investments and \$18.8 billion of cash and net investments, or \$15.62 per share.
- Blackstone has a \$4.1 billion undrawn credit revolver and maintains A+/A+ ratings.
 - On November 3, 2022, Blackstone issued \$600 million of 5-year notes at a 5.90% coupon and \$900 million of 10.5-year notes at a 6.20% coupon.

(\$ in millions)	4Q'22
Cash and Cash Equivalents	\$ 4,252
Corporate Treasury and Other Investments	5,451
GP/Fund Investments	2,309
Net Accrued Performance Revenues	6,835
Cash and Net Investments	\$ 18,847
Outstanding Debt (at par)	11,041





\$ in millions, except per share data)	4	Q'21	3Q'22	4Q':	22	Q'22 Share
Real Estate						
BREP IV	\$	22	\$ 7	\$	6	\$ 0.01
BREP V		36	3		4	0.00
BREP VI		33	24		21	0.02
BREP VII		481	145		115	0.09
BREP VIII		962	830		749	0.62
BREP IX		901	1,002		1,011	0.84
BREP Europe IV		89	68		48	0.04
BREP Europe V		521	96		44	0.04
BREP Europe VI		253	74		49	0.04
BREP Asia I		126	105		108	0.09
BREP Asia II		162	119		119	0.10
BPP		505	735		633	0.52
BEPIF		2	-		-	-
BREDS		46	14		11	0.01
BTAS		57	37		25	0.02
Real Estate	\$	4,197	\$ 3,258	\$	2,944	\$ 2.44
Private Equity						
BCP IV		8	7		6	\$ 0.01
BCP V		45	8		20	0.02
BCP VI		469	463		459	0.38
BCP VII		1,313	870		870	0.72
BCP VIII		275	227		256	0.21
BCP Asia I		380	137		144	0.12
BEP I		27	33		37	0.03
BEP II		-	-		27	0.02
BEP III		68	86		136	0.11
ВСЕР		214	219		205	0.17
Tactical Opportunities		382	233		234	0.19
Growth		36	-		-	-
Secondaries		489	548		512	0.42
Infrastructure		-	126		193	0.16
Life Sciences		21	26		25	0.02
BTAS/Other		211	202		174	0.14
Private Equity	\$	3,939	\$ 3,186	\$	3,298	\$ 2.73
Credit & Insurance	\$	323	\$ 297	\$	312	\$ 0.26
Hedge Fund Solutions	\$	280	\$ 320	\$	282	\$ 0.23
Net Accrued Performance Revenues	\$	8,738	\$ 7,060	\$	6,835	\$ 5.67

4Q'22 QoQ Rollforward

(\$ in millions)

	3Q'22	Perfor	et mance nues	Re	Net alized ibutions	4Q'2	22
Real Estate	\$ 3,258	\$	(248)	\$	(66)	\$ 2,9)44
Private Equity	3,186		305		(193)	3,2	298
Credit & Insurance	297		105		(89)	3	312
HFS	320		36		(73)	2	282
Total	\$ 7,060	\$	197	\$	(421)	\$ 6,8	35
QoQ Change						(3)%

FY'22 Rollforward

(\$ in millions)

	4Q'21	Net Performance Revenues	Net Realized Distributions	4Q'22
Real Estate	\$ 4,197	\$ 1,193	\$ (2,447)	\$ 2,944
Private Equity	3,939	6	(647)	3,298
Credit & Insurance	323	295	(306)	312
HFS	280	102	(99)	282
Total	\$ 8,738	\$ 1,596	\$ (3,499)	\$ 6,835
YoY Change				(22)%

INVESTMENT RECORDS AS OF DECEMBER 31, 2022(a)

€ in thousands, except where noted)		Committed		Available	l	Jnrealized Invest			Realized Investn			Total Investme	Net IRRs (d)		
nd (Investment Period Beginning Date / Ending Date)		Capital		Capital (b)		Value	MOIC (c)		Value	MOIC (c)		Value	MOIC (c)	Realized	То
<u>leal Estate</u>															
Pre-BREP	\$	140,714	\$	-	\$	-	n/a	\$	345,190	2.5x	\$	345,190	2.5x	33%	
BREP I (Sep 1994 / Oct 1996)		380,708		-		-	n/a		1,327,708	2.8x		1,327,708	2.8x	40%	
BREP II (Oct 1996 / Mar 1999)		1,198,339		-		-	n/a		2,531,614	2.1x		2,531,614	2.1x	19%	
BREP III (Apr 1999 / Apr 2003)		1,522,708		-		-	n/a		3,330,406	2.4x		3,330,406	2.4x	21%	
BREP IV (Apr 2003 / Dec 2005)		2,198,694		-		19,634	n/a		4,641,310	1.7x		4,660,944	1.7x	12%	
BREP V (Dec 2005 / Feb 2007)		5,539,418		-		5,293	n/a		13,461,688	2.3x		13,466,981	2.3x	11%	
BREP VI (Feb 2007 / Aug 2011)		11,060,444		550,403		224,331	1.5x		27,524,614	2.5x		27,748,945	2.5x	13%	
BREP VII (Aug 2011 / Apr 2015)		13,501,492		1,505,995		3,069,372	0.8x		28,074,443	2.4x		31,143,815	2.0x	22%	
BREP VIII (Apr 2015 / Jun 2019)		16,595,144		2,239,288		14,189,012	1.6x		21,483,515	2.5x		35,672,527	2.0x	28%	
BREP IX (Jun 2019 / Aug 2022)		21,660,845		4,239,559		26,392,964	1.5x		7,753,249	2.2x		34,146,213	1.7x	66%	
*BREP X (Aug 2022 / Feb 2028)		28,554,296		27,899,414		673,932	1.0x		-	n/a		673,932	1.0x	n/a	
otal Global BREP	\$	102,352,802	\$	36,434,659	\$	44,574,538	1.4x	\$	110,473,737	2.4x	\$	155,048,275	2.0x	18%	
BREP Int'l (Jan 2001 / Sep 2005)	€	824,172	€	-	€	-	n/a	€	1,373,170	2.1x	€	1,373,170	2.1x	23%	
BREP Int'l II (Sep 2005 / Jun 2008) (e)		1,629,748		-		-	n/a		2,583,032	1.8x		2,583,032	1.8x	8%	
BREP Europe III (Jun 2008 / Sep 2013)		3,205,318		425,749		247,709	0.5x		5,821,023	2.4x		6,068,732	2.0x	19%	
BREP Europe IV (Sep 2013 / Dec 2016)		6,673,049		1,403,382		1,479,392	1.1x		9,795,271	2.0x		11,274,663	1.8x	20%	
BREP Europe V (Dec 2016 / Oct 2019)		7,965,078		1,367,229		5,148,615	1.0x		6,640,848	4.0x		11,789,463	1.7x	42%	
*BREP Europe VI (Oct 2019 / Apr 2025)		9,938,743		5,969,382		4,783,791	1.2x		3,395,906	2.6x		8,179,697	1.5x	72%	
Total BREP Europe	€	30,236,108	€	9,165,742	€	11,659,507	1.1x	€	29,609,250	2.4x	€	41,268,757	1.8x	17%	Т
BREP Asia I (Jun 2013 / Dec 2017)	\$	4,263,411		896,064	\$	2,124,032	1.4x	\$	6,449,727	2.1x	\$	8,573,759	1.9x	20%	
BREP Asia II (Dec 2017 / Mar 2022)		7,371,119		1,602,346		7,174,021	1.3x		1,120,645	1.8x		8,294,666	1.4x	37%	
*BREP Asia III (Mar 2022 / Sep 2027)		8,165,533		7,146,646		969,097	1.0x		-	n/a		969,097	1.0x	n/a	
BREP Co-Investment (f)		7,298,715		38,573		1,027,423	2.2x		15,088,199	2.2x		16,115,622	2.2x	16%	
otal BREP	Ś	165,460,344	\$	55,930,215	\$	69,213,230		Ś	169,347,054	2.4x	Ś	238,560,284	1.9x	17%	
BREDS High-Yield (Various) (g)	·	21,390,058		6,237,466	·	5,495,823	1.0x	·	16,988,834	1.3x	·	22,484,657	1.2x	10%	
rivate Equity															
orporate Private Equity															
BCP I (Oct 1987 / Oct 1993)	\$	859,081	\$	-	\$	-	n/a	\$	1,741,738	2.6x	\$	1,741,738	2.6x	19%	
BCP II (Oct 1993 / Aug 1997)		1,361,100		-		-	n/a		3,256,819	2.5x		3,256,819	2.5x	32%	
BCP III (Aug 1997 / Nov 2002)		3,967,422		-		-	n/a		9,184,688	2.3x		9,184,688	2.3x	14%	
BCOM (Jun 2000 / Jun 2006)		2,137,330		24,575		15,506	n/a		2,951,163	1.4x		2,966,669	1.4x	6%	
BCP IV (Nov 2002 / Dec 2005)		6,773,182		152,804		27,262	n/a		21,599,783	2.8x		21,627,045	2.8x	36%	
BCP V (Dec 2005 / Jan 2011)		21,009,112		1,035,259		147,317	10.0x		38,427,169	1.9x		38,574,486	1.9x	8%	
BCP VI (Jan 2011 / May 2016)		15,195,536		1,371,319		6,884,406	1.9x		25,313,360	2.2x		32,197,766	2.2x	16%	
BCP VII (May 2016 / Feb 2020)		18,863,710		1,700,509		20,808,070	1.6x		11,591,230	2.5x		32,399,300	1.8x	35%	
*BCP VIII (Feb 2020 / Feb 2026)		25,448,173		14,407,242		14,852,797	1.3x		963,311	2.6x		15,816,108	1.4x	n/m	
BCP IX (TBD)		15,186,750		15,186,749			n/a		-	n/a		-	n/a	n/a	
Energy I (Aug 2011 / Feb 2015)		2,441,558		174,492		676,282	1.8x		4,033,227	2.0x		4,709,509	2.0x	14%	
Energy II (Feb 2015 / Feb 2020)		4,938,823		1,036,068		4,829,351	1.7x		2,421,010	1.4x		7,250,361	1.6x	6%	
*Energy III (Feb 2020 / Feb 2026)		4,348,681		2,306,823		3,440,633	1.7x		900,586	2.3x		4,341,219	1.8x	66%	
BCP Asia I (Dec 2017 / Sep 2021)		2,452,208		705,009		2,959,002	1.8x		1,404,049	4.8x		4,363,051	2.3x	102%	
*BCP Asia II (Sep 2021 / Sep 2027)		6,554,504		6,028,901		490,646	1.1x		- 1,707,047	n/a		490,646	1.1x	n/a	
Core Private Equity I (Jan 2017 / Mar 2021) (h)		4,764,585		1,158,509		7,473,755	2.0x		2,264,712	4.1x		9,738,467	2.2x	55%	
*Core Private Equity II (Mar 2021 / Mar 2026) (h)		8,190,362		5,733,109		2,712,287	1.1x		9,592	n/a		2,721,879	1.1x	n/a	
	\$	144,492,117	ć	51,021,368	\$	65,317,314		\$	126,062,437		\$	191,379,751	1.1x 1.9x	n/a 16%	
otal Corporate Private Equity	ş	144,474,117	Ş	31,021,368	Þ	03,317,314	1.6x	Ş	120,002,437	2.2x	ş	171,3/7,/51	1,9X	10%	
actical Opportunities		22 505 420	ċ	7 004 404	ċ	11 010 000	1.2x	ċ	20.024.450	4.0	Ċ	22 704 440	1./	17%	
*Tastical Opportunities (Various)															
*Tactical Opportunities (Various) *Tactical Opportunities Co-Investment and Other (Various)	\$	22,505,129 16,292,816	Ş	7,091,481 7,257,964	\$	11,849,998 5,219,779	1.7x	Þ	20,931,450 8,238,659	1.9x 1.6x	Ą	32,781,448 13,458,438	1.6x 1.6x	18%	

Notes on page 21. BREP - Blackstone Real Estate Partners, BREDS - Blackstone Real Estate Debt Strategies, BCP - Blackstone Capital Partners, BCOM - Blackstone Communications. * Represents funds that are currently in their investment period.

INVESTMENT RECORDS AS OF DECEMBER 31, 2022(a) - (CONT'D)

/€ in thousands, except where noted)		Committed	Available	L	Inrealized Investm	ents	Realized Inves	tments	Total Inves	Net IRRs (d)		
und (Investment Period Beginning Date / Ending Date)		Capital	Capital (b)		Value	MOIC (c)	Value	MOIC (c)	Value	MOIC (c)	Realized	Tota
Private Equity (continued)												
Growth												
*BXG I (Jul 2020 / Jul 2025)		5,046,626	1,221,647		3,656,100	1.0x	386,20	7 3.2x	4,042,3	07 1.1x	n/m	(0
BXG II (TBD)		3,516,615	3,516,615		-	n/a	-	n/a		n/a	n/a	n
Total Growth	\$	8,563,241 \$	4,738,262	\$	3,656,100	1.0x	\$ 386,20	7 3.2x	\$ 4,042,3	07 1.1x	n/m	(0
Strategic Partners (Secondaries)												
Strategic Partners I-V (Various) (i)		11,447,898	644,174		385,776	n/a	16,940,27	′2 n/a	17,326,0	48 1.7x	n/a	1.
Strategic Partners VI (Apr 2014 / Apr 2016) (i)		4,362,750	883,605		1,018,226	n/a	4,045,37	′5 n/a	5,063,6	01 1.7x	n/a	1.
Strategic Partners VII (May 2016 / Mar 2019) (i)		7,489,970	1,701,454		4,452,664	n/a	6,005,68	12 n/a	10,458,3	46 2.0x	n/a	1'
Strategic Partners Real Assets II (May 2017 / Jun 2020) (i)		1,749,807	500,246		1,063,951	n/a	1,040,17	′2 n/a	2,104,1	23 1.5x	n/a	1
Strategic Partners VIII (Mar 2019 / Oct 2021) (i)		10,763,600	4,834,321		8,409,932	n/a	5,568,35	i4 n/a	13,978,2	86 1.8x	n/a	3
*Strategic Partners Real Estate, SMA and Other (Various) (i)		8,989,890	3,162,325		3,200,753	n/a	3,420,42	.7 n/a	6,621,1	80 1.7x	n/a	2
*Strategic Partners Infra III (Jun 2020 / Jul 2024) (i)		3,250,100	1,659,121		1,205,224	n/a	124,95	i6 n/a	1,330,1	80 1.5x	n/a	5
*Strategic Partners IX (Oct 2021 / Jan 2027) (i)		19,084,345	13,885,975		3,082,382	n/a	402,91	6 n/a	3,485,2	98 1.3x	n/a	n
Total Strategic Partners (Secondaries)	\$	67,138,360 \$	27,271,221	\$	22,818,908	n/a	\$ 37,548,15	4 n/a	\$ 60,367,0	62 1.7x	n/a	1
Life Sciences												
Clarus IV (Jan 2018 / Jan 2020)		910,000	137,342		881,088	1.6x	258,34	8 2.0x	1,139,4	36 1.6x	24%	1
*BXLS V (Jan 2020 / Jan 2025)		4,844,726	3,505,230		1,453,017	1.3x	90,12	.3 1.1x	1,543,1	40 1.3x	n/m	
<u>Credit</u>												
Mezzanine / Opportunistic I (Jul 2007 / Oct 2011)	\$	2,000,000 \$	97,114	\$	-	n/a	\$ 4,809,08	8 1.6x	\$ 4,809,0	88 1.6x	n/a	1
Mezzanine / Opportunistic II (Nov 2011 / Nov 2016)		4,120,000	997,504		177,195	0.2x	6,609,86	0 1.5x	6,787,0	55 1.4x	n/a	1
Mezzanine / Opportunistic III (Sep 2016 / Jan 2021)		6,639,133	855,229		3,953,100	1.1x	5,627,86	7 1.6x	9,580,9	67 1.3x	n/a	1
*Mezzanine / Opportunistic IV (Jan 2021 / Jan 2026)		5,016,771	3,704,951		2,161,842	1.0x	96,88	6 n/m	2,258,7	28 1.1x	n/a	1
Stressed / Distressed I (Sep 2009 / May 2013)		3,253,143	-		-	n/a	5,777,09	8 1.3x	5,777,0	98 1.3x	n/a	
Stressed / Distressed II (Jun 2013 / Jun 2018)		5,125,000	547,430		357,563	0.5x	5,246,72	.7 1.2x	5,604,2	90 1.1x	n/a	
*Stressed / Distressed III (Dec 2017 / Dec 2022)		7,356,380	2,644,832		3,371,955	0.9x	2,861,52	1.4x	6,233,4	76 1.1x	n/a	
Energy I (Nov 2015 / Nov 2018)		2,856,867	1,045,875		857,255	1.0x	2,602,17	6 1.7x	3,459,4	31 1.5x	n/a	•
*Energy II (Feb 2019 / Feb 2024)		3,616,081	1,788,336		2,017,746	1.1x	1,159,05	i3 1.6x	3,176,7	99 1.2x	n/a	2
European Senior Debt I (Feb 2015 / Feb 2019)	€	1,964,689 €	325,719	€	903,416	0.8x	€ 2,283,90	1.4x	€ 3,187,3	17 1.2x	n/a	
*European Senior Debt II (Jun 2019 / Jun 2024)	€	4,088,344 €	1,077,989	€	4,241,783	1.0x	€ 1,488,67	7 1.7x	€ 5,730,4	60 1.1x	n/a	1
Total Credit Drawdown Funds (j)	Ś	46,889,033	13,179,395	\$	18,387,870	0.9x	\$ 39,204,89	3 1.5x	\$ 57,592,7	63 1.2x	n/a	1

Selected Perpetual Capital Strategies^(k)

(\$ in thousands, except where noted) Strategy (Inception Year)	Investment Strategy	Total AUM	Total Net Return (l)
Real Estate			
BPP - Blackstone Property Partners (2013) (m)	Core+ Real Estate	\$ 72,969,326	11%
BREIT - Blackstone Real Estate Income Trust (2017) (n)	Core+ Real Estate	68,523,348	12%
BXMT - Blackstone Mortgage Trust (2013) (o)	Real Estate Debt	6,551,022	6%
Private Equity			
BIP - Blackstone Infrastructure Partners (2019) (p)	Infrastructure	28,122,520	19%
<u>Credit</u>			
BXSL - Blackstone Secured Lending Fund (2018) (q)	U.S. Direct Lending	11,077,225	10%
BCRED - Blackstone Private Credit Fund (2021) (r)	U.S. Direct Lending	58,534,176	8%
Hedge Fund Solutions			
BSCH - Blackstone Strategic Capital Holdings (2014) (s)	GP Stakes	10,090,273	13%

INVESTMENT RECORDS AS OF DECEMBER 31, 2022 - NOTES

The returns presented herein represent those of the applicable Blackstone Funds and not those of Blackstone Inc.

- n/m Not meaningful generally due to the limited time since initial investment.
- n/a Not applicable.
- Excludes investment vehicles where Blackstone does not earn fees.
- Available Capital represents total investable capital commitments, including side-by-side, adjusted for certain expenses and expired or recallable capital and may include leverage, less invested capital. This amount is not reduced by outstanding commitments to investments.
- Multiple of Invested Capital ("MOIC") represents carrying value, before management fees, expenses and Performance Revenues, divided by invested capital.
- Unless otherwise indicated, Net Internal Rate of Return ("IRR") represents the annualized inception to December 31, 2022 IRR on total invested capital based on realized proceeds and unrealized value, as applicable, after management fees, expenses and Performance Revenues. IRRs are calculated using actual timing of limited partner cash flows. Initial inception date of cash flows may differ from the Investment Period Beginning Date.
- The 8% Realized Net IRR and 8% Total Net IRR exclude investors that opted out of the Hilton investment opportunity. Overall BREP International II performance reflects a 7% Realized Net IRR and a 7% Total Net IRR.
- BREP Co-Investment represents co-investment capital raised for various BREP investments. The Net IRR reflected is calculated by aggregating each co-investment's realized proceeds and unrealized value, as applicable, after management fees, expenses and Performance Revenues.
- BREDS High-Yield represents the flagship real estate debt drawdown funds only.
- Blackstone Core Equity Partners is a core private equity strategy which invests with a more modest risk profile and longer hold period than traditional private equity.
- Realizations are treated as return of capital until fully recovered and therefore unrealized and realized MOICs are not applicable. Returns are calculated from results that are reported on a three-month lag from Strategic Partners' fund financial statements and therefore do not include the impact of economic and market activities in the current quarter.
- Funds presented represent the flagship credit drawdown funds only. The Total Credit Net IRR is the combined IRR of the credit drawdown funds presented.
- Represents the performance for select Perpetual Capital Strategies; strategies excluded consist primarily of (1) investment strategies that have been investing for less than one year, (2) most perpetual capital assets managed for insurance clients, and (3) investment vehicles where Blackstone does not earn fees.
- Unless otherwise indicated, Total Net Return represents the annualized inception to December 31, 2022 IRR on total invested capital based on realized proceeds and unrealized value, as applicable, after management fees, expenses and Performance Revenues. IRRs are calculated using actual timing of investor cash flows. Initial inception date of cash flows occurred during the Inception Year.
- (m) BPP includes certain vehicles managed as part of the BPP Platform but not classified as Perpetual Capital. As of December 31, 2022, these vehicles represented \$2.9 billion of Total AUM.
- The BREIT Total Net Return reflects a per share blended return, assuming BREIT had a single share class, reinvestment of all dividends received during the period, and no upfront selling commission, net of all fees and expenses incurred by BREIT. These returns are not representative of the returns experienced by any particular investor or share class. Total Net Returns are presented on an annualized basis and are from January 1, 2017.
- The BXMT return reflects annualized market return of a shareholder invested in BXMT since inception through December 31, 2022, assuming reinvestment of all dividends received during the period. Return incorporates the closing NYSE stock price as of December 31, 2022. Total Net Return is from May 22, 2013.
- Including co-investment vehicles, BIP Total AUM is \$35.2 billion.
- The BXSL Total AUM and Total Net Return are presented as of September 30, 2022, BXSL Total Net Return reflects the change in NAV per share, plus distributions per share (assuming dividends and distributions are reinvested in accordance with BXSL's dividend reinvestment plan) divided by the beginning NAV per share. Total Net Returns are presented on an annualized basis and are from November 20, 2018.
- The BCRED Total Net Return reflects a per share blended return, assuming BCRED had a single share class, reinvestment of all dividends received during the period, and no upfront selling commission, net of all fees and expenses incurred by BCRED. These returns are not representative of the returns experienced by any particular investor or share class. Total Net Returns are presented on an annualized basis and are from January 7, 2021. Total AUM reflects gross asset value plus amounts borrowed or available to be borrowed under certain credit facilities. BCRED net asset value as of December 31, 2022 was \$22.7 billion.
- BSCH represents the aggregate Total AUM and Total Net Return of BSCH I and BSCH II funds that invest as part of the GP Stakes strategy, which targets minority investments in the general partners of private equity and other private-market alternative asset management firms globally. Including co-investment vehicles that do not pay fees, BSCH Total AUM is \$10.9 billion.

SHAREHOLDER DIVIDENDS

- Generated \$1.07 of Distributable Earnings per common share during the quarter, bringing the full year amount to \$5.17 per common share.
- Blackstone declared a quarterly dividend of \$0.91 per common share to record holders as of February 6, 2023;
 payable on February 13, 2023.

(\$ in thousands, except per share data)	4	Q'21	1Q'22		2Q'22	3Q'22		4Q'22	% Change vs. 4Q'21	FY'21	FY'22	% Change vs. FY'21
Distributable Earnings	\$ 2,	273,327	\$ 1,937,880	\$	1,985,825	\$ 1,374,869	\$	1,334,206	(41)%	\$ 6,170,837	\$ 6,632,780	7 %
Add: Other Payables Attributable to Common Shareholders		352,514	115,166	١	298,570	145,137		67,528	(81)%	667,939	626,401	(6)%
DE before Certain Payables	2,	625,841	2,053,046		2,284,395	1,520,006		1,401,734	(47)%	6,838,776	7,259,181	6%
Percent to Common Shareholders		61%	61%		61%	61%		62%		60%	61%	
DE before Certain Payables Attributable to Common Shareholders	1,	601,199	1,254,703		1,402,640	934,240		862,892	(46)%	4,112,084	4,454,475	8%
Less: Other Payables Attributable to Common Shareholders	(352,514)	(115,166)	(298,570)	(145,137)		(67,528)	(81)%	(667,939)	(626,401)	(6)%
DE Attributable to Common Shareholders	1,	248,685	1,139,537	•	1,104,070	789,103		795,364	(36)%	3,444,145	3,828,074	11%
DE per Common Share	\$	1.71	\$ 1.55	\$	1.49	\$ 1.06	\$	1.07	(37)%	\$ 4.77	\$ 5.17	8%
Less: Retained Capital per Common Share	\$	(0.26)	\$ (0.23) \$	(0.22)	\$ (0.16)	\$	(0.16)	(38)%	\$ (0.71)	\$ (0.77)	8%
Actual Dividend per Common Share	\$	1.45	\$ 1.32	\$	1.27	\$ 0.90	\$	0.91	(37)%	\$ 4.06	\$ 4.40	8%
Record Date								Feb 6, 2023				
Payable Date							F	eb 13, 2023				

SHARE SUMMARY

- Distributable Earnings Shares Outstanding as of quarter end of 1.206 billion shares.
 - Repurchased 3.9 million common shares for the year.
 - Available authorization remaining was \$1.1 billion at December 31, 2022.

	4Q'21	1Q'22	2Q'22	3Q'22	4Q'22
Participating Common Shares	732,037,197	734,543,862	742,187,838	741,552,385	742,653,758
Participating Partnership Units	468,446,388	467,375,889	466,568,377	464,951,386	463,758,383
Distributable Earnings Shares Outstanding	1,200,483,585	1,201,919,751	1,208,756,215	1,206,503,771	1,206,412,141

Reconciliations and Disclosures

RECONCILIATION OF GAAP TO NON-GAAP MEASURES

	QTD									FY				
(\$ in thousands)		4Q'21		1Q'22		2Q'22		3Q'22		4Q'22		FY'21		FY'22
Net Income (Loss) Attributable to Blackstone Inc.	\$	1,398,478	\$	1,216,874	\$	(29,393)	\$	2,296	\$	557,854	\$	5,857,397	\$	1,747,631
Net Income (Loss) Attributable to Non-Controlling Interests in Blackstone Holdings		1,218,934		1,059,313		(35,521)		37,724		214,886		4,886,552		1,276,402
Net Income (Loss) Attributable to Non-Controlling Interests in Consolidated Entities		320,033		216,375		(216,707)		(62,093)		170,191		1,625,306		107,766
Net Income (Loss) Attributable to Redeemable Non-Controlling Interests in Consolidated Entities		2,924		5,052		25,875		25,773		(199,590)		5,740		(142,890
Net Income (Loss)	\$	2,940,369	\$	2,497,614	\$	(255,746)	\$	3,700	\$	743,341	\$	12,374,995	\$	2,988,909
Provision (Benefit) for Taxes		437,694		483,281		36,514		94,231		(141,146)		1,184,401		472,880
Income (Loss) Before Provision (Benefit) for Taxes	\$	3,378,063	\$	2,980,895	\$	(219,232)	\$	97,931	\$	602,195	\$	13,559,396	\$	3,461,789
Transaction-Related Charges (a)		21,424		25,333		25,141		9,247		(2,588)		144,038		57,133
Amortization of Intangibles (b)		17,044		17,044		17,044		13,238		13,155		68,256		60,481
Impact of Consolidation (c)		(322,957)		(221,427)		190,832		36,320		29,399		(1,631,046)		35,124
Unrealized Performance Revenues (d)		(789,213)		(1,293,050)		3,467,668		771,637		490,723		(8,675,246)		3,436,978
Unrealized Performance Allocations Compensation (e)		384,007		472,284		(1,386,543)		(359,590)		(196,739)		3,778,048		(1,470,588
Unrealized Principal Investment (Income) Loss (f)		(153,518)		(26,758)		203,288		996,105		62,894		(679,767)		1,235,529
Other Revenues (g)		(50,633)		(72,819)		(155,704)		(198,546)		243,315		(202,885)		(183,754
Equity-Based Compensation (h)		164,589		201,545		195,644		190,197		194,704		559,537		782,090
Administrative Fee Adjustment (i)		2,441		2,485		2,476		2,460		2,445		10,188		9,866
Taxes and Related Payables (j)		(377,920)		(147,652)		(354,789)		(184,130)		(105,297)		(759,682)		(791,868
Distributable Earnings	\$	2,273,327	\$	1,937,880	\$	1,985,825	\$	1,374,869	\$	1,334,206	\$	6,170,837	\$	6,632,780
Taxes and Related Payables (j)		377,920		147,652		354,789		184,130		105,297		759,682		791,868
Net Interest and Dividend (Income) Loss (k)		(6,779)		12,117		3,282		22,850		(6,755)		33,588		31,494
Total Segment Distributable Earnings	\$	2,644,468	\$	2,097,649	\$	2,343,896	\$	1,581,849	\$	1,432,748	\$	6,964,107	\$	7,456,142
Realized Performance Revenues (l)		(1,191,374)		(1,312,810)		(2,206,774)		(469,009)		(472,745)		(3,883,112)		(4,461,338
Realized Performance Compensation (m)		449,301		519,120		926,974		206,224		161,779		1,557,570		1,814,097
Realized Principal Investment Income (n)		(75,468)		(157,095)		(43,509)		(139,765)		(55,887)		(587,766)		(396,256
Fee Related Earnings	\$	1,826,927	\$	1,146,864	\$	1,020,587	\$	1,179,299	\$	1,065,895	\$	4,050,799	\$	4,412,645
Adjusted EBITDA Reconciliation														
Distributable Earnings	\$	2,273,327	\$	1,937,880	\$	1,985,825	\$	1,374,869	\$	1,334,206	\$	6,170,837	\$	6,632,780
Interest Expense (o)		56,387		66,602		69,425		80,312		100,230		196,632		316,569
Taxes and Related Payables (j)		377,920		147,652		354,789		184,130		105,297		759,682		791,868
Depreciation and Amortization (p)		14,542		14,316		15,644		14,958		24,301		52,187		69,219
Adjusted EBITDA	\$	2,722,176	\$	2,166,450	\$	2,425,683	\$	1,654,269	\$	1,564,034	\$	7,179,338	\$	7,810,436

RECONCILIATION OF GAAP TO NON-GAAP MEASURES - NOTES

Note: See pages 34-36, Definitions and Dividend Policy.

- (a) This adjustment removes Transaction-Related Charges, which are excluded from Blackstone's segment presentation. Transaction-Related Charges arise from corporate actions including acquisitions, divestitures, and Blackstone's initial public offering. They consist primarily of equity-based compensation charges, gains and losses on contingent consideration arrangements, changes in the balance of the Tax Receivable Agreement resulting from a change in tax law or similar event, transaction costs and any gains or losses associated with these corporate actions.
- (b) This adjustment removes the amortization of transaction-related intangibles, which are excluded from Blackstone's segment presentation.
- (c) This adjustment reverses the effect of consolidating Blackstone Funds, which are excluded from Blackstone's segment presentation. This adjustment includes the elimination of Blackstone's interest in these funds and the removal of amounts associated with the ownership of Blackstone consolidated operating partnerships held by non-controlling interests.
- (d) This adjustment removes Unrealized Performance Revenues on a segment basis. The Segment Adjustment represents the add back of performance revenues earned from consolidated Blackstone Funds which have been eliminated in consolidation.

			QTD				FY	
(\$ in thousands)	4Q'21	1Q'22	2Q'22	3Q'22	4Q'22		FY'21	FY'22
GAAP Unrealized Performance Allocations	\$ 789,213 \$	1,293,050 \$	(3,467,668) \$	(771,637) \$	(488,801)	Ş	8,675,246	\$ (3,435,056)
Segment Adjustment	 -	-	-	-	(1,922)		-	(1,922)
Unrealized Performance Revenues	\$ 789,213 \$	1,293,050 \$	(3,467,668) \$	(771,637) \$	(490,723)	\$	8,675,246	\$ (3,436,978)

- (e) This adjustment removes Unrealized Performance Allocations Compensation.
- (f) This adjustment removes Unrealized Principal Investment Income (Loss) on a segment basis. The Segment Adjustment represents (1) the add back of Principal Investment Income, including general partner income, earned from consolidated Blackstone Funds which have been eliminated in consolidation, and (2) the removal of amounts associated with the ownership of Blackstone consolidated operating partnerships held by non-controlling interests.

			QTD			FY	
(\$ in thousands)	4Q'21	1Q'22	2Q'22	3Q'22	4Q'22	FY'21	FY'22
GAAP Unrealized Principal Investment Income (Loss)	\$ 304,297	\$ 73,961 \$	(500,490) \$	(1,069,697) \$	(67,623)	\$ 1,456,201 \$	(1,563,849)
Segment Adjustment	(150,779)	(47,203)	297,202	73,592	4,729	(776,434)	328,320
Unrealized Principal Investment Income (Loss)	\$ 153,518	\$ 26,758 \$	(203,288) \$	(996,105) \$	(62,894)	\$ 679,767 \$	(1,235,529)

(g) This adjustment removes Other Revenues on a segment basis. The Segment Adjustment represents the removal of certain Transaction-Related Charges.

			QTD				F۱	!
(\$ in thousands)	 4Q'21	1Q'22	2Q'22	3Q'22		4Q'22	FY'21	FY'22
GAAP Other Revenue	\$ 50,699	\$ 72,869	\$ 155,588	3 \$ 199,382	\$	(243,282)	\$ 203,086	\$ 184,557
Segment Adjustment	 (66)	(50)) 110	6 (836)	(33)	(201)	(803)
Other Revenues	\$ 50,633	\$ 72,819	\$ 155,704	4 \$ 198,546	\$	(243,315)	\$ 202,885	\$ 183,754

- (h) This adjustment removes Equity-Based Compensation on a segment basis.
- (i) This adjustment adds an amount equal to an administrative fee collected on a quarterly basis from certain holders of Blackstone Holdings Partnership Units. The administrative fee is accounted for as a capital contribution under GAAP, but is reflected as a reduction of Other Operating Expenses in Blackstone's segment presentation.

RECONCILIATION OF GAAP TO NON-GAAP MEASURES - NOTES (CONT'D)

(j) Taxes represent the total GAAP tax provision adjusted to include only the current tax provision (benefit) calculated on Income (Loss) Before Provision (Benefit) for Taxes and adjusted to exclude the tax impact of any divestitures. For interim periods, taxes are calculated using the preferred annualized effective tax rate approach. Related Payables represent tax-related payables including the amount payable under the Tax Receivable Agreement. Please refer to page 34 for the full definition of Taxes and Related Payables ~=

			עוט				Г	Y	
(\$ in thousands)	 4Q'21	1Q'22	2Q'22		3Q'22	4Q'22	FY'21		FY'22
Taxes	\$ 365,109	\$ 124,645 \$	324,954	1 \$	163,602	\$ 80,242	\$ 703,075	\$	693,443
Related Payables	12,811	23,007	29,835	5	20,528	25,055	56,607		98,425
Taxes and Related Payables	\$ 377,920	\$ 147,652 \$	354,789	\$	184,130	\$ 105,297	\$ 759,682	\$	791,868

(k) This adjustment removes Interest and Dividend Revenue less Interest Expense on a segment basis. The Segment Adjustment represents (1) the add back of Interest and Dividend Revenue earned from consolidated Blackstone Funds which have been eliminated in consolidation, and (2) the removal of interest expense associated with the Tax Receivable Agreement.

•	=		QI	ט			F	Υ	
(\$ in thousands)	 4Q'21	1Q'22	2Q'	22	3Q'22	4Q'22	FY'21		FY'22
GAAP Interest and Dividend Revenue	\$ 63,166	\$ 54,485 \$		62,075 \$	52,420	\$ 102,632	\$ 160,643	\$	271,612
Segment Adjustment	 -	-		4,068	5,042	4,353	2,401		13,463
Interest and Dividend Revenue	\$ 63,166	\$ 54,485 \$		66,143 \$	57,462	\$ 106,985	\$ 163,044	\$	285,075
GAAP Interest Expense	\$ 56,550	\$ 66,747 \$;	69,642 \$	80,507	\$ 100,329	\$ 198,268	\$	317,225
Segment Adjustment	 (163)	(145)		(217)	(195)	(99)	(1,636)		(656)
Interest Expense	\$ 56,387	\$ 66,602 \$		69,425 \$	80,312	\$ 100,230	\$ 196,632	\$	316,569
Net Interest and Dividend Income (Loss)	\$ 6,779	\$ (12,117) \$		(3,282) \$	(22,850)	\$ 6,755	\$ (33,588)	\$	(31,494)

- (l) This adjustment removes the total segment amount of Realized Performance Revenues.
- (m) This adjustment removes the total segment amount of Realized Performance Compensation.
- (n) This adjustment removes the total segment amount of Realized Principal Investment Income.
- (o) This adjustment adds back Interest Expense on a segment basis, excluding interest expense related to the Tax Receivable Agreement.
- This adjustment adds back Depreciation and Amortization on a segment basis.

Reconciliation of GAAP Shares of Common Stock Outstanding to Distributable Earnings Shares Outstanding

			QTD		
	4Q'21	1Q'22	2Q'22	3Q'22	4Q'22
GAAP Shares of Common Stock Outstanding	704,339,774	707,180,830	706,476,877	708,995,155	710,276,923
Unvested Participating Common Shares	27,697,423	27,363,032	35,710,961	32,557,230	32,376,835
Total Participating Common Shares	732,037,197	734,543,862	742,187,838	741,552,385	742,653,758
Participating Partnership Units	468,446,388	467,375,889	466,568,377	464,951,386	463,758,383
Distributable Earnings Shares Outstanding	1,200,483,585	1,201,919,751	1,208,756,215	1,206,503,771	1,206,412,141

Disclosure of Weighted-Average Shares Common Stock Outstanding

			QTD			5,808 358,164	
	4Q'21	1Q'22	2Q'22	3Q'22	4Q'22	FY'21	FY'22
Total GAAP Weighted-Average Shares of Common Stock Outstanding - Basic	726,445,206	734,327,015	707,382,293	742,345,646	742,742,919	719,766,879	740,664,038
Weighted-Average Shares of Unvested Deferred Restricted Common Stock	226,315	639,900	-	149,886	186,808	358,164	278,361
Total GAAP Weighted-Average Shares of Common Stock Outstanding - Diluted	726,671,521	734,966,915	707,382,293	742,495,532	742,929,727	720,125,043	740,942,399

BLACKSTONE'S FOURTH QUARTER 2022 GAAP BALANCE SHEET RESULTS

				10100	2000		2012	
(\$ in thousands) (unaudited)		4Q'21		1Q'22	2Q'22		3Q'22	4Q'22
Assets								
Cash and Cash Equivalents	\$	2,119,738	\$	3,868,567	\$ 4,183,380	\$	3,480,003	\$ 4,252,003
Cash Held by Blackstone Funds and Other		79,994		110,648	129,276		94,358	241,712
Investments		28,665,043		30,068,474	27,323,758		26,256,148	27,553,251
Accounts Receivable		636,616		517,465	774,137		835,529	462,904
Due from Affiliates		4,656,867		4,004,359	3,891,958		4,029,490	4,146,707
Intangible Assets, Net		284,384		265,686	246,988		232,096	217,287
Goodwill		1,890,202		1,890,202	1,890,202		1,890,202	1,890,202
Other Assets		492,936		422,786	658,298		785,794	800,458
Right-of-Use Assets		788,991		868,437	886,911		887,832	896,981
Deferred Tax Assets		1,581,637		1,327,454	1,646,400		1,767,869	2,062,722
Total Assets	\$	41,196,408	\$	43,344,078	\$ 41,631,308	\$	40,259,321	\$ 42,524,227
Liabilities and Equity								
Loans Payable	\$	7,748,163	\$	8,937,456	\$ 9,365,274	\$	9,263,080	\$ 12,349,584
Due to Affiliates		1,906,098		1,881,054	2,001,391		2,060,891	2,118,481
Accrued Compensation and Benefits		7,905,070		8,140,773	6,765,492		6,732,507	6,101,801
Securities Sold, Not Yet Purchased		27,849		27,278	27,029		26,783	3,825
Repurchase Agreements		57,980		77,289	152,529		313,138	89,944
Operating Lease Liabilities		908,033		986,073	993,875		985,632	1,021,454
Accounts Payable, Accrued Expenses and Other Liabilities		937,169		1,053,128	991,620		1,141,905	1,158,071
Total Liabilities		19,490,362		21,103,051	20,297,210		20,523,936	22,843,160
Redeemable Non-Controlling Interests in Consolidated Entities		68,028		41,430	1,275,491		1,344,188	1,715,006
Equity								
Common Stock, \$0.00001 par value (710,276,923 shares issued		_		_	_		_	_
and outstanding as of December 31, 2022)		7		7	7		7	7
Series I Preferred Stock, \$0.00001 par value (1 share issued								
and outstanding as of December 31, 2022)		-		-	-		-	-
Series II Preferred Stock, \$0.00001 par value (1 share issued								
and outstanding as of December 31, 2022)		-		-	-		-	-
Additional Paid-in-Capital		5,794,727		5,879,796	5,870,285		5,791,006	5,935,273
Retained Earnings		3,647,785		3,805,918	2,803,100		1,869,463	1,748,106
Accumulated Other Comprehensive Loss		(19,626)		(25,754)	(42,225)		(74,800)	(27,475)
Non-Controlling Interests in Consolidated Entities		5,600,653		5,747,698	5,281,244		5,357,148	5,056,480
Non-Controlling Interests in Blackstone Holdings		6,614,472		6,791,932	6,146,196		5,448,373	5,253,670
Total Equity		21,638,018		22,199,597	20,058,607		18,391,197	17,966,061
Total Liabilities and Equity	\$		\$	43,344,078	\$ 41,631,308	\$	40,259,321	\$
	-	,,	•	, .,	, -,	-	, -,	,,

RECONCILIATION OF GAAP TO NON-GAAP BALANCE SHEET MEASURES

(\$ in thousands)	4Q'21	1Q'22	2Q'22	3Q'22	4Q'22
Investments of Consolidated Blackstone Funds	\$ 2,018,829	\$ 2,045,156	\$ 3,764,850	\$ 3,828,497	\$ 5,136,967
Equity Method Investments					
Partnership Investments	5,635,212	5,858,926	5,446,688	5,566,645	5,530,420
Accrued Performance Allocations	17,096,873	17,661,244	13,544,855	12,938,888	12,360,682
Corporate Treasury Investments	658,066	916,510	810,672	799,016	1,053,540
Other Investments	 3,256,063	3,586,638	3,756,693	3,123,102	3,471,642
Total GAAP Investments	28,665,043	30,068,474	27,323,758	26,256,148	27,553,251
Accrued Performance Allocations - GAAP	\$ 17,096,873	\$ 17,661,244	\$ 13,544,855	\$ 12,938,888	\$ 12,360,682
Impact of Consolidation (a)	1	1	12,475	2,412	-
Due from Affiliates - GAAP (b)	260,993	112,194	136,631	154,587	269,987
Less: Net Realized Performance Revenues (c)	(1,294,884)	(743,772)	(262,083)	(342,922)	(282,730
Less: Accrued Performance Compensation - GAAP (d)	(7,324,906)	(7,483,337)	(5,955,982)	(5,693,325)	(5,512,796
Net Accrued Performance Revenues	\$ 8,738,077	\$ 9,546,330	\$ 7,475,896	\$ 7,059,640	\$ 6,835,143
Corporate Treasury and Other Investments - GAAP	\$ 3,914,129	\$ 4,503,148	\$ 4,567,365	\$ 3,922,118	\$ 4,525,181
Impact of Consolidation (a)	144,354	140,905	708,469	697,317	588,355
Other Assets (e)	797,843	379,768	642,875	617,346	360,219
Other Liabilities (f)	(94,314)	(66,065)	(54,321)	(37,974)	(22,718
Corporate Treasury and Other Investments - Deconsolidated (g)	\$ 4,762,012	\$ 4,957,756	\$ 5,864,388	\$ 5,198,807	\$ 5,451,037
Partnership Investments - GAAP	\$ 5,635,212	\$ 5,858,926	\$ 5,446,688	\$ 5,566,645	\$ 5,530,420
Impact of Consolidation (h)	(3,552,599)	(3,623,881)	(3,169,740)	(3,221,867)	(3,221,619
GP/Fund Investments - Deconsolidated	\$ 2,082,613	\$ 2,235,045	\$ 2,276,948	\$ 2,344,778	\$ 2,308,801
Loans Payable - GAAP	\$ 7,748,163	\$ 8,937,456	\$ 9,365,274	\$ 9,263,080	\$ 12,349,584
Impact of Consolidation (i)	(101)	-	-	(30,627)	(1,450,000
Outstanding Debt - Carrying Value	7,748,062	8,937,456	9,365,274	9,232,453	10,899,584
Unamortized Discount	107,438	122,594	131,526	127,947	141,416
Outstanding Debt (at par) - Deconsolidated	\$ 7,855,500	\$ 9,060,050	\$ 9,496,800	\$ 9,360,400	\$ 11,041,000

- (a) This adjustment adds back investments in consolidated Blackstone Funds which have been eliminated in consolidation.
- (b) Represents GAAP accrued performance revenue recorded within Due from Affiliates.
- (c) Represents Performance Revenues realized but not yet distributed as of the reporting date and are included in Distributable Earnings in the period they are realized.
- (d) Represents GAAP accrued performance compensation associated with Accrued Performance Allocations and is recorded within Accrued Compensation and Benefits and Due to Affiliates.
- (e) This adjustment adds other assets related to Treasury Operations that are recorded within Accounts Receivable, reverse repurchase agreements and Due from Affiliates.
- (f) This adjustment adds other liabilities related to Treasury Operations that are recorded within Accounts Payable, Accrued Expenses and Other Liabilities, Repurchase Agreements and securities sold short, not yet purchased.
- (g) Deconsolidated Other Investments was \$3.4 billion as of December 31, 2022, which was comprised of \$3.1 billion of liquid investments and \$330 million of illiquid investments. The liquid portion of Other Investments relates to public equity securities and other investments held by Blackstone that can be easily converted to cash and may include securities and investments subject to lock-up periods.
- (h) This adjustment removes amounts associated with the ownership of Blackstone consolidated operating partnerships held by non-controlling interests and adds back investments in consolidated Blackstone Funds which have been eliminated in consolidation.
- (i) This adjustment removes amounts related to consolidated Blackstone Funds.

RECONCILIATION OF GAAP TO TOTAL SEGMENTS

						QTD						F	Υ	
(\$ in thousands)		4Q'21		1Q'22		2Q'22		3Q'22		4Q'22		FY'21		FY'22
Management and Advisory Fees, Net														
GAAP	\$	1,459,548	\$	1,475,936	\$	1,561,187	\$	1,617,754	\$	1,648,438	\$	5,170,707	\$	6,303,315
Segment Adjustment (a)		(3,328)		(2,568)		(4,270)		(6,184)	Г	(7,347)		(3,465)		(20,369
Total Segment	\$	1,456,220	\$	1,473,368	\$	1,556,917	\$	1,611,570	\$	1,641,091	\$	5,167,242	\$	6,282,946
GAAP Realized Performance Revenues to Total Segment Fee Relate	d Perfor	mance Revenu	es											
GAAP														
Incentive Fees		136,454		104,489		99,598		110,776		210,264		253,991		525,127
Investment Income - Realized Performance Allocations		2,787,970		1,766,386		2,453,769		725,888		435,597		5,653,452		5,381,640
GAAP	\$	2,924,424	\$	1,870,875	\$	2,553,367	\$	836,664	\$	645,861	\$	5,907,443	\$	5,906,767
Total Segment									Г					
Less: Realized Performance Revenues		(1,191,374)		(1,312,810)		(2,206,774)		(469,009)		(472,745)		(3,883,112)		(4,461,338)
Segment Adjustment (b)		824		-		-		4,476		(408)		913		4,068
Total Segment	\$	1,733,874	\$	558,065	\$	346,593	\$	372,131	\$	172,708	\$	2,025,244	\$	1,449,497
GAAP Compensation to Total Segment Fee Related Compensation														
GAAP														
Compensation		576.032		656,505		686,012		600,273		626,990		2,161,973		2,569,780
Incentive Fees Compensation		49,349		41,019		45,363		50,355		71,261		98,112		207,998
Realized Performance Allocations Compensation		1,119,911		717,601		1,035,916		313,930		157,817		2,311,993		2,225,264
GAAP	\$	1,745,292	\$	1,415,125	\$	1,767,291	\$	964,558	\$	856,068	\$	4,572,078	\$	5,003,042
Total Segment						, ,								
Less: Realized Performance Compensation		(449,301)		(519,120)		(926,974)		(206,224)		(161,779)		(1,557,570)		(1,814,097
Less: Equity-Based Compensation - Fee Related Compensation		(162,656)		(200,387)		(191,769)		(187,873)		(192,141)		(551,263)		(772,170
Less: Equity-Based Compensation - Performance Compensation		(1,933)		(1,158)		(3,875)		(2,324)		(2,563)		(8,274)		(9,920
Segment Adjustment (c)		(23,368)		(23,989)		(23,260)		(9,869)		(18,962)		(106,961)		(76,080
Total Segment	\$	1,108,034	\$	670,471	\$	621,413	\$	558,268	\$	480,623	\$	2,348,010	\$	2,330,775
GAAP General, Administrative and Other to Total Segment Other O	perating	Expenses												
GAAP	\$	309,673	\$	240,674	\$	289,288	\$	270,369	\$	292,340	\$	917,847	\$	1,092,671
Segment Adjustment (d)		(54,540)		(26,576)		(27,778)		(24,235)	г	(25,059)		(124,170)		(103,648
Total Segment	\$	255,133	\$	214,098	\$	261,510	\$	246,134	\$	267,281	\$	793,677	\$	989,023
Realized Performance Revenues														
GAAP														
Incentive Fees		136,454		104,489		99,598		110,776		210,264		253,991		525,127
Investment Income - Realized Performance Allocations		2,787,970		1,766,386		2,453,769		725,888		435,597		5,653,452		5,381,640
GAAP	\$	2,924,424	\$	1,870,875	\$	2,553,367	\$	836,664	\$	645,861	\$	5,907,443	\$	5,906,767
Total Segment														
Less: Fee Related Performance Revenues		(1,733,874)		(558,065)		(346,593)		(372,131)		(172,708)		(2,025,244)		(1,449,497
Segment Adjustment (b)		824		-		-		4,476		(408)		913		4,068
Total Segment	\$	1,191,374	Ś	1,312,810	Ś	2,206,774	Ś	469,009	Ś	472,745	Ś	3,883,112	Ś	4,461,338

RECONCILIATION OF GAAP TO TOTAL SEGMENTS - (CONT'D)

						QTD				FY				
(\$ in thousands)		4Q'21		1Q'22		2Q'22		3Q'22		4Q'22		FY'21		FY'22
Realized Performance Compensation														
GAAP														
Incentive Fee Compensation	\$	49,349	\$	41,019	\$	45,363	\$	50,355	\$	71,261	\$	98,112	\$	207,998
Realized Performance Allocations Compensation		1,119,911		717,601		1,035,916		313,930		157,817		2,311,993		2,225,264
GAAP	\$	1,169,260	\$	758,620	\$	1,081,279	\$	364,285	\$	229,078	\$	2,410,105	\$	2,433,262
Total Segment														
Less: Fee Related Performance Compensation (e)		(718,026)		(238,342)		(150,430)		(155,737)		(64,736)		(844,261)		(609,245
Less: Equity-Based Compensation - Performance Compensation		(1,933)		(1,158)		(3,875)		(2,324)		(2,563)		(8,274)		(9,920
Total Segment	\$	449,301	\$	519,120	\$	926,974	\$	206,224	\$	161,779	\$	1,557,570	\$	1,814,097
Realized Principal Investment Income														
GAAP	\$	171,310	\$	285,104	\$	265,161	\$	193,228	\$	106,834	\$	1,003,822	\$	850,327
Segment Adjustment (f)		(95,842)		(128,009)		(221,652)		(53,463)		(50,947)		(416,056)	П	(454,071
Total Segment	\$	75,468	\$	157,095	\$	43,509	\$	139,765	\$	55,887	\$	587,766	\$	396,256
GAAP Interest and Dividend Revenue net of Interest Expense to To	tal Segme	ant Not Interes	t and	l Dividend Inco	nme	(Loss)								
GAAP	cut Degine		,c anc	. Dividend me	J	(2033)								
Interest and Dividend Revenue		63,166		54,485		62,075		52,420		102,632		160,643		271,612
Interest Expense		(56,550)		(66,747)		(69,642)		(80,507)		(100,329)		(198,268)		(317,225
GAAP	\$	6,616		(12,262)		(7,567)	\$	(28,087)	_	2,303	\$	(37,625)		(45,613
Segment Adjustment (g)	•	163	•	145		4,285	•	5,237		4,452		4,037		14,119
Total Segment	Ś	6,779	Ś	(12,117)	\$	(3,282)	¢	(22,850)	¢	6,755	\$	(33,588)	ς	(31,494

This analysis reconciles the components of Total Segment Distributable Earnings (page 3) to their equivalent GAAP measures, reported on the Consolidated Statement of Operations (page 1). Segment basis presents revenues and expenses on a basis that deconsolidates the investment funds Blackstone manages and excludes the amortization of intangibles, the expense of equity-based awards and Transaction-Related Charges.

- (a) Represents (1) the add back of net management fees earned from consolidated Blackstone Funds which have been eliminated in consolidation, and (2) the removal of revenue from the reimbursement of certain expenses by the Blackstone Funds, which are presented gross under GAAP but netted against Management and Advisory Fees, Net in the Total Segment measures.
- (b) Represents the add back of Performance Revenues earned from consolidated Blackstone Funds which have been eliminated in consolidation.
- (c) Represents the removal of Transaction-Related Charges that are not recorded in the Total Segment measures.
- (d) Represents the (1) removal of amortization of transaction-related intangibles, (2) removal of certain expenses reimbursed by the Blackstone Funds, which are presented gross under GAAP but netted against Management and Advisory Fees, Net in the Total Segment measures, and (3) a reduction equal to an administrative fee collected on a quarterly basis from certain holders of Blackstone Holdings Partnership Units which is accounted for as a capital contribution under GAAP, but is reflected as a reduction of Other Operating Expenses in Blackstone's segment presentation.
- (e) Fee related performance compensation may include equity based compensation based on fee related performance revenues.
- (f) Represents (1) the add back of Principal Investment Income, including general partner income, earned from consolidated Blackstone Funds which have been eliminated in consolidation, and (2) the removal of amounts associated with the ownership of Blackstone consolidated operating partnerships held by non-controlling interests.
- (g) Represents (1) the add back of Interest and Dividend Revenue earned from consolidated Blackstone Funds which have been eliminated in consolidation, and (2) the removal of interest expense associated with the Tax Receivable Agreement.

Notes to page 1 - Blackstone's Fourth Quarter and Full Year 2022 GAAP Results

• During 4Q'22, Blackstone recorded an out-of-period adjustment to revise the investment basis used to calculate deferred tax assets and the deferred tax provision. The adjustment reflects the cumulative impact of the correction and resulted in a benefit to the Provision (Benefit) for Taxes for the current period. Blackstone concluded the out-of-period adjustment was not material to the current or prior periods. The adjustment did not affect FRE, Segment DE or Distributable Earnings in the current or prior periods.

Notes to page 3 - Blackstone's Fourth Quarter and Full Year 2022 Segment Earnings

• Effective 1Q'22, the BREIT performance revenues crystallize quarterly instead of annually. If quarterly crystallization of BREIT's fee related performance revenues had been in effect for all quarters included in the current and prior year periods, FRE would have been \$1,314 million for 4Q'21 and Segment DE would have been \$2,132 million for 4Q'21 and there would have been no impact to Income (Loss) before Taxes for 4Q'21. There would have been no impact to FRE, Segment DE, or Income (Loss) before Taxes for FY'22 or FY'21. This change only affects the timing of realization and not the total amount of net performance revenues recognized; the impact decreases unrealized performance allocations and unrealized performance allocations compensation for the periods, offset by increases to realized fee related performance revenues and realized fee related performance compensation. Excluding BREIT's fee related performance revenues, FRE in 4Q'21 would have been \$997 million compared to 4Q'22 FRE of \$1,065 million, resulting in year-over-year growth of 7%.

Notes to page 4 - Investment Performance and Net Accrued Performance Revenues

- The changes in carrying value, fund returns and composite returns presented throughout this presentation represent those of the applicable Blackstone Funds and not those of Blackstone.
- Core+ appreciation represents a weighted average of BREIT's per share appreciation, BEPIF's per share appreciation, and BPP's appreciation for the period. The returns are weighted based on the average of BREIT's monthly net asset values, BEPIF's monthly net asset values, and the average of BPP's quarterly adjusted beginning period market values for the period.
- Results for the Secondaries business (also referred to as Strategic Partners) are reported on a three-month lag from the Secondaries' fund financial statements, which generally report underlying investments on a same-quarter basis, if available. As a result, the appreciation presented herein does not include the impact of economic and market activity in the current quarter. Current market activity is expected to affect reported results in upcoming quarters.
- Private Credit returns include mezzanine lending funds and middle market direct lending funds (including BXSL and BCRED), stressed/distressed strategies (including stressed/distressed funds and credit alpha strategies) and energy strategies. Liquid Credit returns include CLOs, closed-ended funds, open-ended funds and separately managed accounts. Only fee-earning funds exceeding \$100 million of fair value at the beginning of each respective quarter-end are included. Funds in liquidation, funds investing primarily in investment grade corporate credit and asset-based finance are excluded. Blackstone Funds that were contributed to Blackstone Credit as part of Blackstone's acquisition of Blackstone Credit, formerly known as GSO, in March 2008 and the pre-acquisition date performance for funds and vehicles acquired by Blackstone Credit subsequent to March 2008, are also excluded.
- Effective 2Q'22, for euro-denominated funds included in the overall Private Credit return, cash flows are translated using a historical rate instead of the daily spot rate to more closely reflect the actual performance of foreign-denominated funds in composite returns.

Notes to page 4 - Investment Performance and Net Accrued Performance Revenues (Cont'd)

The BPS Composite gross and net returns are based on the BAAM Principal Solutions ("BPS") Composite, which includes only BAAM-managed commingled and customized multi-manager funds and accounts and does not include BAAM's individual investor solutions (liquid alternatives), strategic capital (seeding and GP minority stakes), strategic opportunities (co-invests), and advisory (non-discretionary) platforms, except for investments by BPS funds directly into those platforms. BAAM-managed funds in liquidation and, in the case of net returns, non fee-paying assets are also excluded. The funds/accounts that comprise the BPS Composite are not managed within a single fund or account and are managed with different mandates. There is no guarantee that BAAM would have made the same mix of investments in a stand-alone fund/account. The BPS Composite is not an investible product and, as such, the performance of the BPS Composite does not represent the performance of an actual fund or account.

Notes to page 17 - Deconsolidated Balance Sheet Highlights

GP/Fund Investments include Blackstone investments in Real Estate, Private Equity, Credit & Insurance, and Hedge Fund Solutions, which were \$767 million, \$963 million, \$379 million, and \$200 million, respectively, as of December 31, 2022. Cash and Net Investments per share amounts are calculated using period end DE Shares Outstanding (see page 23, Share Summary).

Notes to page 22 - Shareholder Dividends

- DE before Certain Payables represents Distributable Earnings before the deduction for the Payable Under Tax Receivable Agreement and tax expense (benefit) of wholly owned subsidiaries. Common shareholders receive tax benefits from deductions taken by Blackstone's corporate tax paying subsidiaries and bear responsibility for the deduction from Distributable Earnings of the Payable Under Tax Receivable Agreement and certain other tax-related payables.
- Per Share calculations are based on end of period Participating Common Shares (page 23, Share Summary); actual dividends are paid to shareholders as of the applicable record date.
- Retained capital is withheld pro rata from common shareholders and Blackstone Holdings Partnership unitholders. Common shareholders' share was \$119 million for 40'22 and \$570 million for FY'22.

DEFINITIONS AND DIVIDEND POLICY

Blackstone discloses the following operating metrics and financial measures that are calculated and presented on the basis of methodologies other than in accordance with generally accepted accounting principles in the United States of America ("non-GAAP") in this presentation:

- Segment Distributable Earnings, or "Segment DE", is Blackstone's segment profitability measure used to make operating decisions and assess performance across Blackstone's four segments. Segment DE represents the net realized earnings of Blackstone's segments and is the sum of Fee Related Earnings and Net Realizations for each segment. Blackstone's segments are presented on a basis that deconsolidates Blackstone Funds, eliminates non-controlling ownership interests in Blackstone's consolidated operating partnerships, removes the amortization of intangible assets and removes Transaction-Related Charges. Segment DE excludes unrealized activity and is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of Income (Loss) Before Provision (Benefit) for Taxes.
 - <u>Net Realizations</u> is presented on a segment basis and is the sum of Realized Principal Investment Income and Realized Performance Revenues (which refers to Realized Performance Revenues excluding Fee Related Performance Revenues), less Realized Performance Compensation (which refers to Realized Performance Compensation excluding Fee Related Performance Compensation and Equity-Based Performance Compensation).
 - <u>Segment Revenues</u> represent Net Management and Advisory Fees, Fee Related Performance Revenues, Realized Performance Revenues and Realized Principal Investment Income.
- <u>Distributable Earnings</u>, or "<u>DE</u>", is derived from Blackstone's segment reported results. DE is used to assess performance and amounts available for dividends to Blackstone shareholders, including Blackstone personnel and others who are limited partners of the Blackstone Holdings Partnerships. DE is the sum of Segment DE plus Net Interest and Dividend Income (Loss) less Taxes and Related Payables. DE excludes unrealized activity and is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of Income (Loss) Before Provision (Benefit) for Taxes.
 - Net Interest and Dividend Income (Loss) is presented on a segment basis and is equal to Interest and Dividend Revenue less Interest Expense, adjusted for the impact of consolidation of Blackstone Funds, and interest expense associated with the Tax Receivable Agreement.
 - Taxes and Related Payables represent the total GAAP tax provision adjusted to include only the current tax provision (benefit) calculated on Income (Loss) Before Provision (Benefit) for Taxes and including the Payable under the Tax Receivable Agreement. Further, the current tax provision utilized when calculating Taxes and Related Payables and DE reflects the benefit of deductions available to the company on certain expense items that are excluded from the underlying calculation of Segment DE and Total Segment Distributable Earnings, such as equity-based compensation charges and certain Transaction-Related Charges where there is a current tax provision or benefit. The economic assumptions and methodologies that impact the implied income tax provision are the same as those methodologies and assumptions used in calculating the current income tax provision for Blackstone's consolidated statements of operations under U.S. GAAP, excluding the impact of divestitures and accrued tax contingencies and refunds which are reflected when paid or received. Management believes that including the amount payable under the tax receivable agreement and utilizing the current income tax provision adjusted as described above when calculating DE is meaningful as it increases comparability between periods and more accurately reflects earnings that are available for distribution to shareholders.
- Fee Related Earnings, or "FRE", is a performance measure used to assess Blackstone's ability to generate profits from revenues that are measured and received on a recurring basis and not subject to future realization events. FRE equals management and advisory fees (net of management fee reductions and offsets) plus Fee Related Performance Revenues, less (a) Fee Related Compensation on a segment basis, and (b) Other Operating Expenses. FRE is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of Income (Loss) Before Provision (Benefit) for Taxes.

DEFINITIONS AND DIVIDEND POLICY - (CONT'D)

- <u>Fee Related Compensation</u> is presented on a segment basis and refers to the compensation expense, excluding Equity-Based Compensation, directly related to (a) Management and Advisory Fees, Net and (b) Fee Related Performance Revenues, referred to as Fee Related Performance Compensation.
- <u>Fee Related Performance Revenues</u> refers to the realized portion of Performance Revenues from Perpetual Capital that are (a) measured and received on a recurring basis, and (b) not dependent on realization events from the underlying investments.
- Other Operating Expenses is presented on a segment basis and is equal to General, Administrative and Other Expenses, adjusted to (a) remove the amortization of transaction-related intangibles, (b) remove certain expenses reimbursed by the Blackstone Funds which are netted against Management and Advisory Fees, Net in Blackstone's segment presentation, and (c) give effect to an administrative fee collected on a quarterly basis from certain holders of Blackstone Holdings Partnership Units. The administrative fee is accounted for as a capital contribution under GAAP, but is reflected as a reduction of Other Operating Expenses in Blackstone's segment presentation.
- <u>Perpetual Capital</u> refers to the component of assets under management with an indefinite term, that is not in liquidation, and for which there is no requirement to return capital to investors through redemption requests in the ordinary course of business, except where funded by new capital inflows. Includes co-investment capital with an investor right to convert into Perpetual Capital.
- <u>FRE Margin</u> is calculated by dividing Fee Related Earnings by Fee Related Revenues (defined as the sum of Total Segment Management and Advisory Fees, Net and Fee Related Performance Revenues).
- Adjusted Earnings Before Interest, Taxes and Depreciation and Amortization, or "Adjusted EBITDA", is a supplemental measure used to assess performance derived from Blackstone's segment results and may be used to assess its ability to service its borrowings. Adjusted EBITDA represents Distributable Earnings plus the addition of (a) Interest Expense on a segment basis, (b) Taxes and Related Payables, and (c) Depreciation and Amortization. Adjusted EBITDA is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of Income (Loss) Before Provision (Benefit) for Taxes.
- Performance Revenues collectively refers to: (a) Incentive Fees, and (b) Performance Allocations.
- <u>Performance Compensation</u> collectively refers to: (a) Incentive Fee Compensation, and (b) Performance Allocations Compensation.
 - Performance Compensation reflects an increase in the aggregate Realized Performance Compensation paid to certain of our professionals above the amounts allocable to them based upon the percentage participation in the relevant performance plans previously awarded to them as a result of a compensation program that commenced in 2Q'21. For the full year 2022, Fee Related Compensation was decreased by the total amount of additional Performance Compensation awarded for the year resulting in no impact to Distributable Earnings for the full year. In 4Q'22 the increase to Realized Performance Compensation was less than the decrease to Fee Related Compensation, which favorably impacted Distributable Earnings for the quarter.
- <u>Transaction-Related Charges</u> arise from corporate actions including acquisitions, divestitures, and Blackstone's initial public offering. They consist primarily of equity-based compensation charges, gains and losses on contingent consideration arrangements, changes in the balance of the Tax Receivable Agreement resulting from a change in tax law or similar event, transaction costs and any gains or losses associated with these corporate actions.

DEFINITIONS AND DIVIDEND POLICY - (CONT'D)

Dividend Policy. Blackstone's intention is to pay to holders of common stock a quarterly dividend representing approximately 85% of Blackstone Inc.'s share of Distributable Earnings, subject to adjustment by amounts determined by Blackstone's board of directors to be necessary or appropriate to provide for the conduct of its business, to make appropriate investments in its business and funds, to comply with applicable law, any of its debt instruments or other agreements, or to provide for future cash requirements such as tax-related payments, clawback obligations and dividends to shareholders for any ensuing quarter. The dividend amount could also be adjusted upward in any one quarter. All of the foregoing is subject to the qualification that the declaration and payment of any dividends are at the sole discretion of Blackstone's board of directors and our board of directors may change our dividend policy at any time, including, without limitation, to reduce such quarterly dividends or even to eliminate such dividends entirely.

FORWARD-LOOKING STATEMENTS

This presentation may contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which reflect our current views with respect to, among other things, our operations, taxes, earnings and financial performance, share repurchases and dividends. You can identify these forward-looking statements by the use of words such as "outlook," "indicator," "believes," "expects," "potential," "continues," "may," "will," "should," "seeks," "approximately," "predicts," "intends," "plans," "scheduled," "estimates," "anticipates," "opportunity," "leads," "forecast" or the negative version of these words or other comparable words. Such forward-looking statements are subject to various risks and uncertainties. Accordingly, there are or will be important factors that could cause actual outcomes or results to differ materially from those indicated in these statements. We believe these factors include but are not limited to those described under the section entitled "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2021, as such factors may be updated from time to time in our periodic filings with the United States Securities and Exchange Commission ("SEC"), which are accessible on the SEC's website at www.sec.gov. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this report and in our other periodic filings. The forward-looking statements speak only as of the date of this report, and we undertake no obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise.

This presentation does not constitute an offer of any Blackstone Fund.