

Blackstone's Third Quarter 2026 Supplemental Financial Data

October 22, 2026

Total Segments

(\$ in thousands)	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25	4Q'25	1Q'26	2Q'26	3Q'26	Year-to-Date	
												3Q'25	3Q'26
Management and Advisory Fees, Net													
Base Management Fees	\$ 1,644,730	\$ 1,651,566	\$ 1,710,941	\$ 1,773,645	\$ 1,807,119	\$ 1,876,672	\$ 1,919,702	\$ 1,945,364	\$ 1,952,414	\$ 1,960,897	\$ 1,992,046	\$ 5,603,493	\$ 5,905,357
Transaction, Advisory and Other Fees, Net	66,938	132,536	82,506	117,708	111,309	165,690	156,211	149,621	211,697	321,156	209,856	433,210	742,709
Management Fee Offsets	(4,097)	(4,164)	(6,713)	(32,062)	(26,430)	(22,350)	(34,093)	(32,766)	(31,303)	(31,757)	(42,445)	(82,873)	(105,505)
Total Management and Advisory Fees, Net	1,707,571	1,779,938	1,786,734	1,859,291	1,891,998	2,020,012	2,041,820	2,062,219	2,132,808	2,250,296	2,159,457	5,953,830	6,542,561
Fee Related Performance Revenues	295,501	177,067	264,101	1,399,276	293,915	472,050	453,018	606,445	488,098	793,391	540,129	1,218,983	1,821,618
Fee Related Compensation	(554,077)	(552,913)	(554,855)	(1,077,477)	(616,982)	(700,316)	(658,091)	(715,312)	(729,470)	(880,129)	(745,083)	(1,975,389)	(2,354,682)
Other Operating Expenses	(288,978)	(293,122)	(320,823)	(345,169)	(306,875)	(332,243)	(356,070)	(418,051)	(343,455)	(380,130)	(382,451)	(995,188)	(1,106,036)
Fee Related Earnings	\$ 1,160,017	\$ 1,110,970	\$ 1,175,157	\$ 1,835,921	\$ 1,262,056	\$ 1,459,503	\$ 1,480,677	\$ 1,535,301	\$ 1,547,981	\$ 1,783,428	\$ 1,572,052	\$ 4,202,236	\$ 4,903,461
Realized Performance Revenues	536,393	542,889	342,669	865,080	460,023	553,121	744,953	1,057,432	780,494	730,885	464,386	1,758,097	1,975,765
Realized Performance Compensation	(253,024)	(251,057)	(157,570)	(289,595)	(220,924)	(256,624)	(302,642)	(310,405)	(364,056)	(344,124)	(185,452)	(780,190)	(893,632)
Realized Principal Investment Income	9,938	16,572	40,403	25,613	117,910	29,421	62,535	209,877	31,973	27,499	52,599	209,866	112,071
Total Net Realizations	293,307	308,404	225,502	601,098	357,009	325,918	504,846	956,904	448,411	414,260	331,533	1,187,773	1,194,204
Total Segment Distributable Earnings	\$ 1,453,324	\$ 1,419,374	\$ 1,400,659	\$ 2,437,019	\$ 1,619,065	\$ 1,785,421	\$ 1,985,523	\$ 2,492,205	\$ 1,996,392	\$ 2,197,688	\$ 1,903,585	\$ 5,390,009	\$ 6,097,665
Net Interest and Dividend Income (Loss)	(9,801)	(3,425)	(1,731)	(18,480)	(20,530)	(24,643)	(18,552)	(17,276)	(22,118)	(10,606)	(7,066)	(63,725)	(39,790)
Taxes and Related Payables	(177,145)	(163,728)	(120,278)	(249,046)	(187,730)	(195,015)	(77,484)	(230,120)	(209,436)	(209,833)	(180,841)	(460,229)	(600,110)
Distributable Earnings	\$ 1,266,378	\$ 1,252,221	\$ 1,278,650	\$ 2,169,493	\$ 1,410,805	\$ 1,565,763	\$ 1,889,487	\$ 2,244,809	\$ 1,764,838	\$ 1,977,249	\$ 1,715,678	\$ 4,866,055	\$ 5,457,765
Additional Metrics:													
Total Segment Revenues	\$ 2,549,403	\$ 2,516,466	\$ 2,433,907	\$ 4,149,260	\$ 2,763,846	\$ 3,074,604	\$ 3,302,326	\$ 3,935,973	\$ 3,433,373	\$ 3,802,071	\$ 3,216,571	\$ 9,140,776	\$ 10,452,015
Total Assets Under Management	1,061,262,748	1,076,371,811	1,107,628,362	1,127,179,996	1,167,461,910	1,211,207,341	1,241,731,296	1,274,931,234	1,304,017,634	1,346,263,835	1,368,346,601	1,241,731,296	1,368,346,601
Fee-Earning Assets Under Management	781,397,555	808,656,801	820,457,203	830,708,603	860,069,950	887,114,205	906,221,028	921,674,454	937,596,454	961,592,654	989,664,711	906,221,028	989,664,711
Weighted-Average Fee-Earning AUM	772,002,728	795,027,178	814,557,002	825,582,903	845,389,276	873,592,078	896,667,616	913,947,741	929,635,454	949,594,554	975,628,682	871,028,446	952,632,068
Inflows	34,041,513	39,376,790	40,540,713	57,499,621	61,634,684	52,077,234	54,196,343	71,476,886	68,541,319	68,300,041	63,311,090	167,908,261	200,152,450
Capital Deployed	24,525,890	33,724,661	34,038,772	41,573,585	36,411,217	33,079,967	26,550,513	42,169,860	35,561,313	34,175,313	30,088,193	96,041,697	99,824,819
Realizations	15,045,112	23,460,101	22,736,943	25,900,324	25,485,611	23,352,375	30,597,526	46,115,237	35,908,311	31,843,265	33,135,231	79,435,512	100,886,807

Real Estate

(\$ in thousands)	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25	4Q'25	1Q'26	2Q'26	3Q'26	Year-to-Date	
												3Q'25	3Q'26
Management and Advisory Fees, Net													
Base Management Fees	\$ 694,179	\$ 685,784	\$ 672,260	\$ 664,760	\$ 664,601	\$ 673,154	\$ 670,774	\$ 644,765	\$ 636,047	\$ 630,097	\$ 608,065	\$ 2,008,529	\$ 1,874,209
Transaction, Advisory and Other Fees, Net	29,190	75,140	24,810	45,870	40,146	41,720	21,238	38,592	51,738	104,321	31,134	103,104	187,193
Management Fee Offsets	(2,930)	(3,467)	(1,524)	(8,795)	(3,899)	(3,582)	(3,213)	(2,372)	(10,308)	(7,337)	(10,387)	(10,694)	(28,032)
Total Management and Advisory Fees, Net	720,439	757,457	695,546	701,835	700,848	711,292	688,799	680,985	677,477	727,081	628,812	2,100,939	2,033,370
Fee Related Performance Revenues	129,958	606	72,428	433	37,803	89,590	124,647	237,608	152,998	242,718	160,551	252,040	556,267
Fee Related Compensation	(174,569)	(184,404)	(166,567)	(149,425)	(170,525)	(170,209)	(168,377)	(181,181)	(193,137)	(262,168)	(196,045)	(509,111)	(651,350)
Other Operating Expenses	(89,762)	(92,378)	(100,739)	(97,442)	(83,281)	(87,048)	(95,228)	(104,444)	(90,200)	(94,624)	(94,083)	(265,557)	(278,907)
Fee Related Earnings	\$ 586,066	\$ 481,281	\$ 500,668	\$ 455,401	\$ 484,845	\$ 543,625	\$ 549,841	\$ 632,968	\$ 547,138	\$ 613,007	\$ 499,235	\$ 1,578,311	\$ 1,659,380
Realized Performance Revenues	49,967	53,472	78,022	19,513	19,010	43,587	132,792	73,384	42,074	210,868	99,924	195,389	352,866
Realized Performance Compensation	(21,863)	(25,295)	(44,761)	(9,092)	(8,770)	(24,139)	(69,623)	(27,829)	(22,956)	(85,259)	(49,489)	(102,532)	(157,704)
Realized Principal Investment Income (Loss)	2,193	7,053	6,421	(1,145)	349	2,797	5,303	2,240	(8,805)	6,660	3,982	8,449	1,837
Total Net Realizations	30,297	35,230	39,682	9,276	10,589	22,245	68,472	47,795	10,313	132,269	54,417	101,306	196,999
Segment Distributable Earnings	\$ 616,363	\$ 516,511	\$ 540,350	\$ 464,677	\$ 495,434	\$ 565,870	\$ 618,313	\$ 680,763	\$ 557,451	\$ 745,276	\$ 553,652	\$ 1,679,617	\$ 1,856,379
Additional Metrics:													
Segment Revenues	\$ 902,557	\$ 818,588	\$ 852,417	\$ 720,636	\$ 758,010	\$ 847,266	\$ 951,541	\$ 994,217	\$ 863,744	\$ 1,187,327	\$ 893,269	\$ 2,556,817	\$ 2,944,340
Total Assets Under Management	339,332,420	336,100,271	325,075,713	315,353,132	319,988,734	324,994,725	320,490,495	319,342,875	315,284,316	314,149,797	308,995,068	320,490,495	308,995,068
Fee-Earning Assets Under Management	301,583,557	299,066,252	285,488,072	278,914,938	282,060,486	285,826,676	282,579,289	279,427,148	277,502,688	277,420,420	277,822,726	282,579,289	277,822,726
Weighted-Average Fee-Earning AUM	300,236,515	300,324,904	292,277,161	282,201,506	280,487,712	283,943,581	284,202,982	281,003,218	278,464,918	277,461,553	277,621,572	282,345,346	278,043,245
Inflows	8,089,218	5,922,807	5,834,937	8,094,108	6,175,630	7,222,446	3,818,585	8,310,030	6,776,713	8,192,794	6,297,522	17,216,661	21,267,029
Capital Deployed	4,796,519	9,813,906	3,655,251	7,014,543	5,233,084	6,167,832	3,611,577	5,461,491	7,002,095	5,815,351	6,074,889	15,012,493	18,892,335
Realizations	3,847,191	5,454,439	7,405,152	5,457,441	4,306,015	5,249,171	7,349,484	8,646,301	7,039,034	6,615,294	6,999,350	16,904,670	20,653,678

Private Equity

(\$ in thousands)	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25	4Q'25	1Q'26	2Q'26	3Q'26	Year-to-Date	
												3Q'25	3Q'26
Management and Advisory Fees, Net													
Base Management Fees	\$ 474,591	\$ 468,237	\$ 511,355	\$ 573,672	\$ 578,444	\$ 605,068	\$ 628,402	\$ 646,067	\$ 659,991	\$ 681,444	\$ 708,731	\$ 1,811,914	\$ 2,050,166
Transaction, Advisory and Other Fees, Net	26,891	46,238	45,592	57,748	54,220	108,988	106,903	92,420	150,938	124,921	148,460	270,111	424,319
Management Fee Offsets	(275)	376	(4,127)	(2,018)	(10,872)	(7,758)	(17,915)	(12,358)	(9,007)	(11,785)	(19,113)	(36,545)	(39,905)
Total Management and Advisory Fees, Net	501,207	514,851	552,820	629,402	621,792	706,298	717,390	726,129	801,922	794,580	838,078	2,045,480	2,434,580
Fee Related Performance Revenues	-	8,703	5,868	1,170,857	60,904	192,331	126,652	168,098	170,697	391,387	215,181	379,887	777,265
Fee Related Compensation	(162,559)	(158,068)	(169,059)	(674,551)	(203,319)	(266,925)	(231,915)	(259,289)	(262,813)	(337,528)	(295,205)	(702,159)	(895,546)
Other Operating Expenses	(90,035)	(87,436)	(96,660)	(117,178)	(102,894)	(112,300)	(120,743)	(146,375)	(112,928)	(131,515)	(139,111)	(335,937)	(383,554)
Fee Related Earnings	\$ 248,613	\$ 278,050	\$ 292,969	\$ 1,008,530	\$ 376,483	\$ 519,404	\$ 491,384	\$ 488,563	\$ 596,878	\$ 716,924	\$ 618,943	\$ 1,387,271	\$ 1,932,745
Realized Performance Revenues	449,874	381,797	216,643	344,133	350,073	408,980	559,383	351,672	637,989	490,807	285,498	1,318,436	1,414,294
Realized Performance Compensation	(220,481)	(179,761)	(94,800)	(138,449)	(171,141)	(196,824)	(205,967)	(131,006)	(294,536)	(251,204)	(102,408)	(573,932)	(648,148)
Realized Principal Investment Income	22,429	5,725	9,028	15,174	9,176	19,859	26,686	10,774	45,348	24,952	11,059	55,721	81,359
Total Net Realizations	251,822	207,761	130,871	220,858	188,108	232,015	380,102	231,440	388,801	264,555	194,149	800,225	847,505
Segment Distributable Earnings	\$ 500,435	\$ 485,811	\$ 423,840	\$ 1,229,388	\$ 564,591	\$ 751,419	\$ 871,486	\$ 720,003	\$ 985,679	\$ 981,479	\$ 813,092	\$ 2,187,496	\$ 2,780,250
Additional Metrics:													
Segment Revenues	\$ 973,510	\$ 911,076	\$ 784,359	\$ 2,159,566	\$ 1,041,945	\$ 1,327,468	\$ 1,430,111	\$ 1,256,673	\$ 1,655,956	\$ 1,701,726	\$ 1,349,816	\$ 3,799,524	\$ 4,707,498
Total Assets Under Management	320,809,532	330,589,586	344,710,201	352,168,635	370,989,871	388,907,242	395,607,045	416,423,156	429,909,808	454,152,320	465,427,514	395,607,045	465,427,514
Fee-Earning Assets Under Management	179,353,534	200,486,740	208,681,656	212,182,896	226,219,392	232,160,209	235,003,905	240,959,058	255,840,774	267,817,860	286,312,835	235,003,905	286,312,835
Weighted-Average Fee-Earning AUM	178,175,400	189,920,137	204,584,198	210,432,276	219,201,144	229,189,801	233,582,057	237,981,482	248,399,916	261,829,317	277,065,348	226,391,601	262,732,632
Inflows	7,364,349	12,102,058	10,201,293	11,617,426	21,684,524	15,323,222	10,811,754	20,321,173	20,353,090	24,519,793	12,627,143	47,819,500	57,500,026
Capital Deployed	7,347,969	11,314,308	11,395,437	12,132,834	16,367,958	11,758,870	5,564,248	12,811,670	14,513,047	14,515,209	8,842,418	33,691,076	37,870,674
Realizations	5,286,611	7,822,794	5,255,528	10,565,575	6,467,225	7,316,081	9,292,220	10,802,743	14,564,004	11,023,147	9,838,535	23,075,526	35,425,686

Credit & Insurance

(\$ in thousands)	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25	4Q'25	1Q'26	2Q'26	3Q'26	Year-to-Date	
												3Q'25	3Q'26
Management and Advisory Fees, Net													
Base Management Fees	\$ 360,921	\$ 380,943	\$ 407,947	\$ 411,838	\$ 443,223	\$ 467,657	\$ 483,078	\$ 515,189	\$ 509,847	\$ 493,622	\$ 507,267	\$ 1,393,958	\$ 1,510,736
Transaction, Advisory and Other Fees, Net	9,786	10,250	11,164	13,154	15,480	13,980	27,062	17,593	10,628	91,769	30,090	56,522	132,487
Management Fee Offsets	(892)	(993)	(1,062)	(21,249)	(11,659)	(11,010)	(12,965)	(18,036)	(11,988)	(12,635)	(12,945)	(35,634)	(37,568)
Total Management and Advisory Fees, Net	369,815	390,200	418,049	403,743	447,044	470,627	497,175	514,746	508,487	572,756	524,412	1,414,846	1,605,655
Fee Related Performance Revenues	165,543	167,758	185,805	227,986	195,208	190,129	201,719	200,739	164,403	159,286	164,397	587,056	488,086
Fee Related Compensation	(178,521)	(172,551)	(181,586)	(222,962)	(201,618)	(220,305)	(218,425)	(229,288)	(226,493)	(237,568)	(205,399)	(640,348)	(669,460)
Other Operating Expenses	(84,576)	(88,348)	(97,756)	(100,674)	(96,278)	(107,426)	(113,120)	(133,577)	(114,563)	(124,404)	(120,298)	(316,824)	(359,265)
Fee Related Earnings	\$ 272,261	\$ 297,059	\$ 324,512	\$ 308,093	\$ 344,356	\$ 333,025	\$ 367,349	\$ 352,620	\$ 331,834	\$ 370,070	\$ 363,112	\$ 1,044,730	\$ 1,065,016
Realized Performance Revenues	15,120	91,247	42,926	163,799	91,597	87,393	40,124	167,615	78,126	11,540	58,467	219,114	148,133
Realized Performance Compensation	(5,321)	(37,738)	(16,489)	(70,266)	(40,495)	(30,433)	(21,123)	(69,442)	(31,197)	(3,746)	(25,261)	(92,051)	(60,204)
Realized Principal Investment Income (Loss)	3,561	3,511	24,239	8,544	107,903	5,800	29,855	192,312	(5,705)	(4,622)	36,668	143,558	26,341
Total Net Realizations	13,360	57,020	50,676	102,077	159,005	62,760	48,856	290,485	41,224	3,172	69,874	270,621	114,270
Segment Distributable Earnings	\$ 285,621	\$ 354,079	\$ 375,188	\$ 410,170	\$ 503,361	\$ 395,785	\$ 416,205	\$ 643,105	\$ 373,058	\$ 373,242	\$ 432,986	\$ 1,315,351	\$ 1,179,286
Additional Metrics:													
Segment Revenues	\$ 554,039	\$ 652,716	\$ 671,019	\$ 804,072	\$ 841,752	\$ 753,949	\$ 768,873	\$ 1,075,412	\$ 745,311	\$ 738,960	\$ 783,944	\$ 2,364,574	\$ 2,268,215
Total Assets Under Management	322,525,630	330,117,204	354,741,520	375,507,818	388,720,401	407,296,172	432,315,679	442,951,606	457,462,151	469,317,440	479,995,343	432,315,679	479,995,343
Fee-Earning Assets Under Management	229,350,998	237,285,546	251,567,431	264,617,560	274,120,326	288,931,236	305,193,225	315,640,583	313,255,195	318,240,694	322,111,989	305,193,225	322,111,989
Weighted-Average Fee-Earning AUM	223,769,967	233,318,272	244,426,489	258,092,495	269,368,943	281,525,781	297,062,231	310,416,904	314,447,889	315,747,945	320,176,341	283,215,587	317,312,115
Inflows	16,981,513	18,647,797	21,389,914	34,180,938	30,349,112	26,818,000	35,998,834	38,968,928	37,018,985	31,011,510	35,796,016	93,165,946	103,826,511
Capital Deployed	11,955,577	11,777,747	18,416,578	21,633,496	13,998,335	14,098,000	16,656,249	22,940,859	13,034,989	12,733,118	13,412,656	44,752,584	39,180,763
Realizations	5,470,816	9,518,399	9,631,685	8,698,181	13,887,543	9,962,065	12,961,129	25,597,583	13,666,896	13,494,781	15,423,244	36,810,737	42,584,921

Multi-Asset Investing

(\$ in thousands)	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25	4Q'25	1Q'26	2Q'26	3Q'26	Year-to-Date	
												3Q'25	3Q'26
Management and Advisory Fees, Net													
Base Management Fees	\$ 115,039	\$ 116,602	\$ 119,379	\$ 123,375	\$ 120,851	\$ 130,793	\$ 137,448	\$ 139,343	\$ 146,529	\$ 155,734	\$ 167,983	\$ 389,092	\$ 470,246
Transaction, Advisory and Other Fees, Net	1,071	908	940	936	1,463	1,002	1,008	1,016	(1,607)	145	172	3,473	(1,290)
Management Fee Offsets	-	(80)	-	-	-	-	-	-	-	-	-	-	-
Total Management and Advisory Fees, Net	116,110	117,430	120,319	124,311	122,314	131,795	138,456	140,359	144,922	155,879	168,155	392,565	468,956
Fee Related Compensation	(38,428)	(37,890)	(37,643)	(30,539)	(41,520)	(42,877)	(39,374)	(45,554)	(47,027)	(42,865)	(48,434)	(123,771)	(138,326)
Other Operating Expenses	(24,605)	(24,960)	(25,668)	(29,875)	(24,422)	(25,469)	(26,979)	(33,655)	(25,764)	(29,587)	(28,959)	(76,870)	(84,310)
Fee Related Earnings	\$ 53,077	\$ 54,580	\$ 57,008	\$ 63,897	\$ 56,372	\$ 63,449	\$ 72,103	\$ 61,150	\$ 72,131	\$ 83,427	\$ 90,762	\$ 191,924	\$ 246,320
Realized Performance Revenues	21,432	16,373	5,078	337,635	(657)	13,161	12,654	464,761	22,305	17,670	20,497	25,158	60,472
Realized Performance Compensation	(5,359)	(8,263)	(1,520)	(71,788)	(518)	(5,228)	(5,929)	(82,128)	(15,367)	(3,915)	(8,294)	(11,675)	(27,576)
Realized Principal Investment Income (Loss)	(18,245)	283	715	3,040	482	965	691	4,551	1,135	509	890	2,138	2,534
Total Net Realizations	(2,172)	8,393	4,273	268,887	(693)	8,898	7,416	387,184	8,073	14,264	13,093	15,621	35,430
Segment Distributable Earnings	\$ 50,905	\$ 62,973	\$ 61,281	\$ 332,784	\$ 55,679	\$ 72,347	\$ 79,519	\$ 448,334	\$ 80,204	\$ 97,691	\$ 103,855	\$ 207,545	\$ 281,750

Additional Metrics:

Segment Revenues	\$ 119,297	\$ 134,086	\$ 126,112	\$ 464,986	\$ 122,139	\$ 145,921	\$ 151,801	\$ 609,671	\$ 168,362	\$ 174,058	\$ 189,542	\$ 419,861	\$ 531,962
Total Assets Under Management	78,595,166	79,564,750	83,100,928	84,150,411	87,762,904	90,009,202	93,318,077	96,213,597	101,361,359	108,644,278	113,928,676	93,318,077	113,928,676
Fee-Earning Assets Under Management	71,109,466	71,818,263	74,720,044	74,993,209	77,669,746	80,196,084	83,444,609	85,647,665	90,997,797	98,113,680	103,417,161	83,444,609	103,417,161
Weighted-Average Fee-Earning AUM	69,820,846	71,463,865	73,269,154	74,856,626	76,331,477	78,932,915	81,820,346	84,546,137	88,322,731	94,555,739	100,765,421	79,075,912	94,544,076
Inflows	1,606,433	2,704,128	3,114,569	3,607,149	3,425,418	2,713,566	3,567,170	3,876,755	4,392,531	4,575,944	8,590,409	9,706,154	17,558,884
Capital Deployed	425,825	818,700	571,506	792,712	811,840	1,055,265	718,439	955,840	1,011,182	1,111,635	1,758,230	2,585,544	3,881,047
Realizations	440,494	664,469	444,578	1,179,127	824,828	825,058	994,693	1,068,610	638,377	710,043	874,102	2,644,579	2,222,522

Total Segments

(\$ in thousands)	2021	2022	2023	2024	2025
Management and Advisory Fees, Net					
Base Management Fees	\$ 4,819,275	\$ 6,045,038	\$ 6,465,847	\$ 6,780,882	\$ 7,548,857
Transaction, Advisory and Other Fees, Net	391,938	310,117	235,892	399,688	582,831
Management Fee Offsets	(43,971)	(72,209)	(38,495)	(47,036)	(115,639)
Total Management and Advisory Fees, Net	5,167,242	6,282,946	6,663,244	7,133,534	8,016,049
Fee Related Performance Revenues	2,025,244	1,449,497	858,527	2,135,945	1,825,428
Fee Related Compensation	(2,348,010)	(2,330,775)	(2,088,110)	(2,739,322)	(2,690,701)
Other Operating Expenses	(793,677)	(989,023)	(1,084,333)	(1,248,092)	(1,413,239)
Fee Related Earnings	\$ 4,050,799	\$ 4,412,645	\$ 4,349,328	\$ 5,282,065	\$ 5,737,537
Realized Performance Revenues	3,883,112	4,461,338	2,061,102	2,287,031	2,815,529
Realized Performance Compensation	(1,557,570)	(1,814,097)	(896,017)	(951,246)	(1,090,595)
Realized Principal Investment Income	587,766	396,256	110,932	92,526	419,743
Total Net Realizations	2,913,308	3,043,497	1,276,017	1,428,311	2,144,677
Total Segment Distributable Earnings	\$ 6,964,107	\$ 7,456,142	\$ 5,625,345	\$ 6,710,376	\$ 7,882,214
Net Interest and Dividend Income (Loss)	(33,588)	(31,494)	106,120	(33,437)	(81,001)
Taxes and Related Payables	(759,682)	(791,868)	(670,510)	(710,197)	(690,349)
Distributable Earnings	\$ 6,170,837	\$ 6,632,780	\$ 5,060,955	\$ 5,966,742	\$ 7,110,864

Additional Metrics:

Total Segment Revenues	\$ 11,663,364	\$ 12,590,037	\$ 9,693,805	\$ 11,649,036	\$ 13,076,749
Total Assets Under Management	880,901,720	974,673,077	1,040,192,447	1,127,179,996	1,274,931,234
Fee-Earning Assets Under Management	649,969,058	718,386,888	762,607,902	830,708,603	921,674,454
Weighted-Average Fee-Earning AUM	525,594,531	687,198,112	735,730,973	800,765,613	881,157,648
Inflows	270,471,654	226,039,439	148,518,413	171,458,637	239,385,147
Capital Deployed	144,425,507	120,553,941	73,810,324	133,862,908	138,211,557
Realizations	77,209,503	81,767,640	65,690,839	87,142,480	125,550,749

Real Estate

(\$ in thousands)	2021	2022	2023	2024	2025
Management and Advisory Fees, Net					
Base Management Fees	\$ 1,895,412	\$ 2,462,179	\$ 2,794,232	\$ 2,716,983	\$ 2,653,294
Transaction, Advisory and Other Fees, Net	160,395	171,424	78,483	175,010	141,696
Management Fee Offsets	(3,499)	(10,538)	(29,357)	(16,716)	(13,066)
Total Management and Advisory Fees, Net	2,052,308	2,623,065	2,843,358	2,875,277	2,781,924
Fee Related Performance Revenues	1,695,019	1,075,424	294,240	203,425	489,648
Fee Related Compensation	(1,161,349)	(1,039,125)	(675,880)	(674,965)	(690,292)
Other Operating Expenses	(234,505)	(315,331)	(325,050)	(380,321)	(370,001)
Fee Related Earnings	\$ 2,351,473	\$ 2,344,033	\$ 2,136,668	\$ 2,023,416	\$ 2,211,279
Realized Performance Revenues	1,119,612	2,985,713	244,358	200,974	268,773
Realized Performance Compensation	(443,220)	(1,168,045)	(123,299)	(101,011)	(130,361)
Realized Principal Investment Income	196,869	150,790	7,628	14,522	10,689
Total Net Realizations	873,261	1,968,458	128,687	114,485	149,101
Segment Distributable Earnings	\$ 3,224,734	\$ 4,312,491	\$ 2,265,355	\$ 2,137,901	\$ 2,360,380

Additional Metrics:

Segment Revenues	\$ 5,063,808	\$ 6,834,992	\$ 3,389,584	\$ 3,294,198	\$ 3,551,034
Total Assets Under Management	279,474,105	326,146,904	336,940,096	315,353,132	319,342,875
Fee-Earning Assets Under Management	221,476,699	281,967,153	298,889,475	278,914,938	279,427,148
Weighted-Average Fee-Earning AUM	174,576,308	253,927,805	288,169,416	292,788,459	281,761,708
Inflows	75,257,777	90,199,877	53,922,506	27,941,070	25,526,691
Capital Deployed	45,908,612	47,943,344	15,025,478	25,280,219	20,473,984
Realizations	19,490,016	37,061,836	18,744,078	22,164,223	25,550,971

Private Equity

(\$ in thousands)	2021	2022	2023	2024	2025
Management and Advisory Fees, Net					
Base Management Fees	\$ 1,638,300	\$ 1,882,197	\$ 1,903,972	\$ 2,027,855	\$ 2,457,981
Transaction, Advisory and Other Fees, Net	179,204	97,972	108,848	176,469	362,531
Management Fee Offsets	(33,588)	(56,078)	(5,228)	(6,044)	(48,903)
Total Management and Advisory Fees, Net	1,783,916	1,924,091	2,007,592	2,198,280	2,771,609
Fee Related Performance Revenues	212,128	(648)	-	1,185,428	547,985
Fee Related Compensation	(687,408)	(599,758)	(619,678)	(1,164,237)	(961,448)
Other Operating Expenses	(274,360)	(314,967)	(329,221)	(391,309)	(482,312)
Fee Related Earnings	\$ 1,034,276	\$ 1,008,718	\$ 1,058,693	\$ 1,828,162	\$ 1,875,834
Realized Performance Revenues	2,296,036	1,206,594	1,343,865	1,392,447	1,670,108
Realized Performance Compensation	(952,913)	(550,306)	(584,154)	(633,491)	(704,938)
Realized Principal Investment Income	269,679	144,585	76,220	52,356	66,495
Total Net Realizations	1,612,802	800,873	835,931	811,312	1,031,665
Segment Distributable Earnings	\$ 2,647,078	\$ 1,809,591	\$ 1,894,624	\$ 2,639,474	\$ 2,907,499

Additional Metrics:

Segment Revenues	\$ 4,561,759	\$ 3,274,622	\$ 3,427,677	\$ 4,828,511	\$ 5,056,197
Total Assets Under Management	272,810,231	299,850,659	314,391,397	352,168,635	416,423,156
Fee-Earning Assets Under Management	166,331,770	175,990,967	176,997,265	212,182,896	240,959,058
Weighted-Average Fee-Earning AUM	146,196,066	172,596,369	175,394,461	195,540,418	229,305,092
Inflows	55,633,265	52,712,942	23,986,567	41,285,126	68,140,673
Capital Deployed	50,116,995	29,070,305	24,866,852	42,190,548	46,502,746
Realizations	37,169,693	24,926,992	24,426,644	28,930,508	33,878,269

Credit & Insurance

(\$ in thousands)	2021	2022	2023	2024	2025
Management and Advisory Fees, Net					
Base Management Fees	\$ 720,131	\$ 1,185,289	\$ 1,297,406	\$ 1,561,649	\$ 1,909,147
Transaction, Advisory and Other Fees, Net	44,676	34,481	44,542	44,354	74,115
Management Fee Offsets	(6,653)	(5,432)	(3,907)	(24,196)	(53,670)
Total Management and Advisory Fees, Net	758,154	1,214,338	1,338,041	1,581,807	1,929,592
Fee Related Performance Revenues	118,097	374,721	564,287	747,092	787,795
Fee Related Compensation	(348,826)	(512,727)	(628,064)	(755,620)	(869,636)
Other Operating Expenses	(196,457)	(260,028)	(323,773)	(371,354)	(450,401)
Fee Related Earnings	\$ 330,968	\$ 816,304	\$ 950,491	\$ 1,201,925	\$ 1,397,350
Realized Performance Revenues	209,126	147,285	317,620	313,092	386,729
Realized Performance Compensation	(94,443)	(63,845)	(140,210)	(129,814)	(161,493)
Realized Principal Investment Income	67,994	79,763	21,752	39,855	335,870
Total Net Realizations	182,677	163,203	199,162	223,133	561,106
Segment Distributable Earnings	\$ 513,645	\$ 979,507	\$ 1,149,653	\$ 1,425,058	\$ 1,958,456

Additional Metrics:

Segment Revenues	\$ 1,153,371	\$ 1,816,107	\$ 2,241,700	\$ 2,681,846	\$ 3,439,986
Total Assets Under Management	251,150,891	273,746,559	312,674,037	375,507,818	442,951,606
Fee-Earning Assets Under Management	191,174,657	192,535,693	218,188,936	264,617,560	315,640,583
Weighted-Average Fee-Earning AUM	132,334,113	190,759,236	203,903,009	240,202,094	289,700,586
Inflows	128,833,582	71,695,591	62,132,619	91,200,162	132,134,874
Capital Deployed	45,501,607	42,336,344	31,004,641	63,783,398	67,693,443
Realizations	19,229,656	18,132,037	20,080,725	33,319,081	62,408,320

Multi-Asset Investing

(\$ in thousands)	2021	2022	2023	2024	2025
Management and Advisory Fees, Net					
Base Management Fees	\$ 565,432	\$ 515,373	\$ 470,237	\$ 474,395	\$ 528,435
Transaction, Advisory and Other Fees, Net	7,663	6,240	4,019	3,855	4,489
Management Fee Offsets	(231)	(161)	(3)	(80)	-
Total Management and Advisory Fees, Net	572,864	521,452	474,253	478,170	532,924
Fee Related Compensation	(150,427)	(179,165)	(164,488)	(144,500)	(169,325)
Other Operating Expenses	(88,355)	(98,697)	(106,289)	(105,108)	(110,525)
Fee Related Earnings	\$ 334,082	\$ 243,590	\$ 203,476	\$ 228,562	\$ 253,074
Realized Performance Revenues	258,338	121,746	155,259	380,518	489,919
Realized Performance Compensation	(66,994)	(31,901)	(48,354)	(86,930)	(93,803)
Realized Principal Investment Income (Loss)	53,224	21,118	5,332	(14,207)	6,689
Total Net Realizations	244,568	110,963	112,237	279,381	402,805
Segment Distributable Earnings	\$ 578,650	\$ 354,553	\$ 315,713	\$ 507,943	\$ 655,879

Additional Metrics:

Segment Revenues	\$ 884,426	\$ 664,316	\$ 634,844	\$ 844,481	\$ 1,029,532
Total Assets Under Management	77,466,493	74,928,955	76,186,917	84,150,411	96,213,597
Fee-Earning Assets Under Management	70,985,932	67,893,075	68,532,226	74,993,209	85,647,665
Weighted-Average Fee-Earning AUM	72,488,044	69,914,702	68,264,087	72,234,642	80,390,262
Inflows	10,747,030	11,431,029	8,476,721	11,032,279	13,582,909
Capital Deployed	2,898,293	1,203,948	2,913,353	2,608,743	3,541,384
Realizations	1,320,138	1,646,775	2,439,392	2,728,668	3,713,189

GAAP - Consolidated Statements of Operations

(\$ in thousands) (unaudited)	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25	4Q'25	1Q'26	2Q'26	3Q'26	Year-to-Date	
												3Q'25	3Q'26
Revenues													
Management and Advisory Fees, Net	\$ 1,727,148	\$ 1,787,313	\$ 1,794,894	\$ 1,879,581	\$ 1,904,317	\$ 2,035,495	\$ 2,056,248	\$ 2,079,541	\$ 2,148,620	\$ 2,266,006	\$ 2,178,108	\$ 5,996,060	\$ 6,592,734
Incentive Fees	179,341	188,299	191,794	404,744	191,825	195,414	200,675	390,288	165,419	159,080	172,729	587,914	497,228
Investment Income													
Performance Allocations													
Realized	652,517	531,641	414,755	1,858,833	562,050	829,820	997,296	1,273,077	1,103,173	1,365,175	831,786	2,389,166	3,300,134
Unrealized	445,943	122,229	1,154,918	(1,351,683)	263,201	313,283	(215,818)	282,397	283,452	587,140	(627,149)	360,666	243,443
Principal Investments													
Realized	78,597	74,045	95,235	84,381	185,542	97,171	152,652	262,267	143,020	105,585	119,848	435,365	368,453
Unrealized	461,623	(31,776)	(1,864)	(47,392)	158,713	365,391	(238,658)	(37,142)	(385,002)	414,821	249,881	285,446	279,700
Total Investment Income	1,638,680	696,139	1,663,044	544,139	1,169,506	1,605,665	695,472	1,780,599	1,144,643	2,472,721	574,366	3,470,643	4,191,730
Interest and Dividend Revenue	97,839	104,999	109,774	98,547	97,420	100,389	107,538	110,746	107,940	134,224	125,941	305,347	368,105
Other	44,820	19,631	(96,312)	155,554	(73,610)	(225,063)	28,702	(902)	50,973	11,947	11,744	(269,971)	74,664
Total Revenues	\$ 3,687,828	\$ 2,796,381	\$ 3,663,194	\$ 3,082,565	\$ 3,289,458	\$ 3,711,900	\$ 3,088,635	\$ 4,360,272	\$ 3,617,595	\$ 5,043,978	\$ 3,062,888	\$ 10,089,993	\$ 11,724,461
Expenses													
Compensation and Benefits													
Compensation	794,803	766,647	732,041	754,738	1,029,362	870,358	845,659	925,814	1,166,897	963,026	900,734	2,745,379	3,030,657
Incentive Fee Compensation	73,707	77,139	73,464	149,276	57,029	67,363	61,882	88,628	54,368	49,716	49,280	186,274	153,364
Performance Allocations Compensation													
Realized	258,894	260,736	169,740	742,847	241,890	331,191	354,765	369,626	433,449	565,264	309,755	927,846	1,308,468
Unrealized	180,900	101,680	465,099	(607,658)	103,559	152,618	(31,547)	152,332	89,701	236,129	(193,497)	224,630	132,333
Total Compensation and Benefits	1,308,304	1,206,202	1,440,344	1,039,203	1,431,840	1,421,530	1,230,759	1,536,400	1,744,415	1,814,135	1,066,272	4,084,129	4,624,822
General, Administrative and Other	369,950	311,928	340,945	339,086	332,373	360,817	383,580	447,778	372,821	409,110	416,358	1,076,770	1,198,289
Interest Expense	108,203	108,616	111,337	115,532	118,115	135,822	126,288	128,089	137,053	145,023	132,936	380,225	415,012
Fund Expenses	3,950	5,960	3,470	6,296	12,104	14,434	10,060	12,618	8,004	7,344	9,733	36,598	25,081
Total Expenses	\$ 1,790,407	\$ 1,632,706	\$ 1,896,096	\$ 1,500,117	\$ 1,894,432	\$ 1,932,603	\$ 1,750,687	\$ 2,124,885	\$ 2,262,293	\$ 2,375,612	\$ 1,625,299	\$ 5,577,722	\$ 6,263,204
Other Income													
Change in Tax Receivable Agreement Liability	-	-	-	(41,246)	-	-	-	6,591	-	-	-	-	-
Net Gains (Losses) from Fund Investment Activities	(17,767)	44,934	42,842	20,075	57,575	136,330	108,634	114,858	99,755	140,086	93,418	302,539	333,259
Income Before Provision for Taxes	\$ 1,879,654	\$ 1,208,609	\$ 1,809,940	\$ 1,561,277	\$ 1,452,601	\$ 1,915,627	\$ 1,446,582	\$ 2,356,836	\$ 1,455,057	\$ 2,808,452	\$ 1,531,007	\$ 4,814,810	\$ 5,794,516
Provision for Taxes	283,671	260,246	245,303	232,451	243,827	289,494	209,657	382,045	197,150	452,386	258,564	742,978	908,100
Net Income	\$ 1,595,983	\$ 948,363	\$ 1,564,637	\$ 1,328,826	\$ 1,208,774	\$ 1,626,133	\$ 1,236,925	\$ 1,974,791	\$ 1,257,907	\$ 2,356,066	\$ 1,272,443	\$ 4,071,832	\$ 4,886,416
Net Income (Loss) Attributable to Redeemable Non-Controlling Interests in Consolidated Entities	(39,669)	258	(22,184)	306	7,900	18,209	29,008	(9,617)	21,010	5,154	3,486	55,117	29,650
Net Income Attributable to Non-Controlling Interests in Consolidated Entities	102,827	100,583	202,929	67,487	100,547	240,836	125,890	193,295	117,367	175,649	106,764	467,273	399,780
Net Income Attributable to Non-Controlling Interests in Blackstone Holdings	685,439	403,108	603,057	557,160	485,475	602,844	457,110	775,912	469,801	946,074	499,821	1,545,429	1,915,696
Net Income Attributable to Blackstone Inc.	\$ 847,386	\$ 444,414	\$ 780,835	\$ 703,873	\$ 614,852	\$ 764,244	\$ 624,917	\$ 1,015,201	\$ 649,729	\$ 1,229,189	\$ 662,372	\$ 2,004,013	\$ 2,541,290

GAAP - Consolidated Statements of Operations

(\$ in thousands) (unaudited)	2021	2022	2023	2024	2025
Revenues					
Management and Advisory Fees, Net	\$ 5,170,707	\$ 6,303,315	\$ 6,671,260	\$ 7,188,936	\$ 8,075,601
Incentive Fees	253,991	525,127	695,171	964,178	978,202
Investment Income					
Performance Allocations					
Realized	5,653,452	5,381,640	2,223,841	3,457,746	3,662,243
Unrealized	8,675,246	(3,435,056)	(1,691,668)	371,407	643,063
Principal Investments					
Realized	1,003,822	850,327	303,823	332,258	697,632
Unrealized	1,456,201	(1,563,849)	(603,154)	380,591	248,304
Total Investment Income	16,788,721	1,233,062	232,842	4,542,002	5,251,242
Interest and Dividend Revenue	160,643	271,612	516,497	411,159	416,093
Other	203,086	184,557	(92,929)	123,693	(270,873)
Total Revenues	\$ 22,577,148	\$ 8,517,673	\$ 8,022,841	\$ 13,229,968	\$ 14,450,265
Expenses					
Compensation and Benefits					
Compensation	2,161,973	2,569,780	2,785,447	3,048,229	3,671,193
Incentive Fee Compensation	98,112	207,998	281,067	373,586	274,902
Performance Allocations Compensation					
Realized	2,311,993	2,225,264	900,859	1,432,217	1,297,472
Unrealized	3,778,048	(1,470,588)	(654,403)	140,021	376,962
Total Compensation and Benefits	8,350,126	3,532,454	3,312,970	4,994,053	5,620,529
General, Administrative and Other	917,847	1,092,671	1,117,305	1,361,909	1,524,548
Interest Expense	198,268	317,225	431,868	443,688	508,314
Fund Expenses	10,376	30,675	118,987	19,676	49,216
Total Expenses	\$ 9,476,617	\$ 4,973,025	\$ 4,981,130	\$ 6,819,326	\$ 7,702,607
Other Income					
Change in Tax Receivable Agreement Liability	(2,759)	22,283	(27,196)	(41,246)	6,591
Net Gains (Losses) from Fund Investment Activities	461,624	(105,142)	(56,801)	90,084	417,397
Income Before Provision for Taxes	\$ 13,559,396	\$ 3,461,789	\$ 2,957,714	\$ 6,459,480	\$ 7,171,646
Provision for Taxes	1,184,401	472,880	513,461	1,021,671	1,125,023
Net Income	\$ 12,374,995	\$ 2,988,909	\$ 2,444,253	\$ 5,437,809	\$ 6,046,623
Net Income (Loss) Attributable to Redeemable Non-Controlling Interests in Consolidated Entities	5,740	(142,890)	(245,518)	(61,289)	45,500
Net Income Attributable to Non-Controlling Interests in Consolidated Entities	1,625,306	107,766	224,155	473,826	660,568
Net Income Attributable to Non-Controlling Interests in Blackstone Holdings	4,886,552	1,276,402	1,074,736	2,248,764	2,321,341
Net Income Attributable to Blackstone Inc.	\$ 5,857,397	\$ 1,747,631	\$ 1,390,880	\$ 2,776,508	\$ 3,019,214

Reconciliation of GAAP to Non-GAAP Measures

(\$ in thousands)	4Q'23	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25	4Q'25	1Q'26	2Q'26	3Q'26	Year-to-Date	
													3Q'25	3Q'26
Net Income Attributable to Blackstone Inc.	\$ 151,800	\$ 847,386	\$ 444,414	\$ 780,835	\$ 703,873	\$ 614,852	\$ 764,244	\$ 624,917	\$ 1,015,201	\$ 649,729	\$ 1,229,189	\$ 662,372	\$ 2,004,013	\$ 2,541,290
Net Income Attributable to Non-Controlling Interests in Blackstone Holdings	82,118	685,439	403,108	603,057	557,160	485,475	602,844	457,110	775,912	469,801	946,074	499,821	1,545,429	1,915,696
Net Income Attributable to Non-Controlling Interests in Consolidated Entities	39,134	102,827	100,583	202,929	67,487	100,547	240,836	125,890	193,295	117,367	175,649	106,764	467,273	399,780
Net Income (Loss) Attributable to Redeemable Non-Controlling Interests in Consolidated Entities	(163,929)	(39,669)	258	(22,184)	306	7,900	18,209	29,008	(9,617)	21,010	5,154	3,486	55,117	29,650
Net Income	\$ 109,123	\$ 1,595,983	\$ 948,363	\$ 1,564,637	\$ 1,328,826	\$ 1,208,774	\$ 1,626,133	\$ 1,236,925	\$ 1,974,791	\$ 1,257,907	\$ 2,356,066	\$ 1,272,443	\$ 4,071,832	\$ 4,886,416
Provision for Taxes	45,957	283,671	260,246	245,303	232,451	243,827	289,494	209,657	382,045	197,150	452,386	258,564	742,978	908,100
Income Before Provision for Taxes	\$ 155,080	\$ 1,879,654	\$ 1,208,609	\$ 1,809,940	\$ 1,561,277	\$ 1,452,601	\$ 1,915,627	\$ 1,446,582	\$ 2,356,836	\$ 1,455,057	\$ 2,808,452	\$ 1,531,007	\$ 4,814,810	\$ 5,794,516
Transaction-Related and Non-Recurring Items (a)	8,882	52,197	4,962	(394)	(393)	18,824	10,381	(9,412)	(6,822)	6,967	71	2,078	19,793	9,116
Amortization of Intangibles (b)	7,347	7,333	7,333	7,333	7,333	7,333	7,333	7,333	7,327	7,288	7,288	7,288	21,999	21,864
Impact of Consolidation (c)	124,795	(63,158)	(100,841)	(180,745)	(67,793)	(108,447)	(259,045)	(154,898)	(183,678)	(138,377)	(180,803)	(110,250)	(522,390)	(429,430)
Unrealized Performance Revenues (d)	983,642	(445,936)	(122,239)	(1,154,905)	1,351,673	(263,201)	(313,256)	215,872	(282,372)	(587,150)	627,139	(360,585)	(243,366)	(243,366)
Unrealized Performance Allocations Compensation (e)	(407,175)	180,900	101,680	465,099	(607,658)	103,559	152,618	(31,547)	152,332	89,701	236,129	(193,497)	224,630	132,333
Unrealized Principal Investment (Income) Loss (f)	359,663	(442,976)	38,125	90,254	42,729	(161,257)	(294,093)	216,084	67,826	(443,186)	(289,167)	(239,266)	(410,217)	(410,217)
Other Revenues (g)	110,933	(44,747)	(19,541)	96,329	(155,207)	73,635	225,083	(28,702)	1,174	(50,928)	(11,898)	(11,722)	270,016	(74,548)
Equity-Based Compensation (h)	185,969	317,779	295,396	262,798	283,149	471,302	312,018	301,562	358,364	561,217	353,753	329,217	1,084,882	1,244,187
Administrative Fee Adjustment (i)	2,422	2,477	2,465	3,219	3,429	4,186	4,112	4,097	3,942	4,568	4,426	4,426	12,395	13,420
Taxes and Related Payables (j)	(143,378)	(177,145)	(163,728)	(120,278)	(249,046)	(187,730)	(195,015)	(77,484)	(230,120)	(209,436)	(209,833)	(180,841)	(460,229)	(600,110)
Distributable Earnings	\$ 1,388,180	\$ 1,266,378	\$ 1,252,221	\$ 1,278,650	\$ 2,169,493	\$ 1,410,805	\$ 1,565,763	\$ 1,889,487	\$ 2,244,809	\$ 1,764,838	\$ 1,977,249	\$ 1,715,678	\$ 4,866,055	\$ 5,457,765
Taxes and Related Payables (j)	143,378	177,145	163,728	120,278	249,046	187,730	195,015	77,484	230,120	209,436	209,833	180,841	460,229	600,110
Net Interest and Dividend (Income) Loss (k)	(65,228)	9,801	3,425	1,731	18,480	20,530	24,643	18,552	17,276	22,118	10,606	7,066	63,725	39,790
Total Segment Distributable Earnings	\$ 1,466,330	\$ 1,453,324	\$ 1,419,374	\$ 1,400,659	\$ 2,437,019	\$ 1,619,065	\$ 1,785,421	\$ 1,985,523	\$ 2,492,205	\$ 1,996,392	\$ 2,197,688	\$ 1,903,585	\$ 5,390,009	\$ 6,097,665
Realized Performance Revenues (l)	(693,213)	(536,393)	(542,889)	(342,669)	(865,080)	(460,023)	(553,121)	(744,953)	(1,057,432)	(780,494)	(730,885)	(464,386)	(1,758,097)	(1,975,765)
Realized Performance Compensation (m)	287,628	253,024	251,057	157,570	289,595	220,924	256,624	302,642	310,405	364,056	344,124	185,452	780,190	893,632
Realized Principal Investment (Income) Loss (n)	(19,202)	(9,938)	(16,572)	(40,403)	(25,613)	(117,910)	(29,421)	(62,535)	(209,877)	(31,973)	(27,499)	(52,599)	(209,866)	(112,071)
Fee Related Earnings	\$ 1,041,543	\$ 1,160,017	\$ 1,110,970	\$ 1,175,157	\$ 1,835,921	\$ 1,262,056	\$ 1,459,503	\$ 1,480,677	\$ 1,535,301	\$ 1,547,981	\$ 1,783,428	\$ 1,572,052	\$ 4,202,236	\$ 4,903,461
Adjusted EBITDA Reconciliation														
Distributable Earnings	\$ 1,388,180	\$ 1,266,378	\$ 1,252,221	\$ 1,278,650	\$ 2,169,493	\$ 1,410,805	\$ 1,565,763	\$ 1,889,487	\$ 2,244,809	\$ 1,764,838	\$ 1,977,249	\$ 1,715,678	\$ 4,866,055	\$ 5,457,765
Interest Expense (o)	108,168	107,640	108,424	111,326	117,027	117,950	125,033	126,090	128,022	130,058	144,830	132,740	369,073	407,628
Taxes and Related Payables (j)	143,378	177,145	163,728	120,278	249,046	187,730	195,015	77,484	230,120	209,436	209,833	180,841	460,229	600,110
Depreciation and Amortization (p)	25,251	26,053	25,336	24,685	22,682	22,226	26,642	24,015	26,102	26,138	25,772	26,220	72,883	78,130
Adjusted EBITDA	\$ 1,664,977	\$ 1,577,216	\$ 1,549,709	\$ 1,534,939	\$ 2,558,248	\$ 1,738,711	\$ 1,912,453	\$ 2,117,076	\$ 2,629,053	\$ 2,130,470	\$ 2,357,684	\$ 2,055,479	\$ 5,768,240	\$ 6,543,633

See Reconciliation of GAAP to Non-GAAP Measures - Notes.

	4Q'23	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25	4Q'25	1Q'26	2Q'26	3Q'26
Reconciliation of GAAP Shares of Common Stock Outstanding to Distributable Earnings Shares Outstanding												
GAAP Shares of Common Stock Outstanding	719,358,114	722,263,433	722,540,712	730,699,964	731,925,965	737,929,437	739,055,944	747,812,724	748,688,068	751,535,403	752,601,287	760,147,136
Unvested Participating Common Shares	38,680,985	36,912,993	45,683,693	37,195,280	36,796,276	35,109,497	43,511,446	34,915,679	34,494,942	33,961,624	47,333,292	39,575,922
Total Participating Common Shares	758,039,099	759,176,426	768,224,405	767,895,244	768,722,241	773,038,934	782,567,390	782,728,403	783,183,010	785,497,027	799,934,579	799,723,058
Participating Partnership Units	458,544,363	457,490,143	455,642,926	453,685,697	452,448,896	448,468,715	447,574,842	446,455,699	445,586,312	444,672,720	443,878,452	443,682,239
Distributable Earnings Shares Outstanding	1,216,583,462	1,216,666,569	1,223,867,331	1,221,580,941	1,221,171,137	1,221,507,649	1,230,142,232	1,229,184,102	1,228,769,322	1,230,169,747	1,243,813,031	1,243,405,297

Reconciliation of GAAP to Non-GAAP Measures

(\$ in thousands)	2021	2022	2023	2024	2025
Net Income Attributable to Blackstone Inc.	\$ 5,857,397	\$ 1,747,631	\$ 1,390,880	\$ 2,776,508	\$ 3,019,214
Net Income Attributable to Non-Controlling Interests in Blackstone Holdings	4,886,552	1,276,402	1,074,736	2,248,764	2,321,341
Net Income Attributable to Non-Controlling Interests in Consolidated Entities	1,625,306	107,766	224,155	473,826	660,568
Net Income (Loss) Attributable to Redeemable Non-Controlling Interests in Consolidated Entities	5,740	(142,890)	(245,518)	(61,289)	45,500
Net Income	\$ 12,374,995	\$ 2,988,909	\$ 2,444,253	\$ 5,437,809	\$ 6,046,623
Provision for Taxes	1,184,401	472,880	513,461	1,021,671	1,125,023
Income Before Provision for Taxes	\$ 13,559,396	\$ 3,461,789	\$ 2,957,714	\$ 6,459,480	\$ 7,171,646
Transaction-Related and Non-Recurring Items (a)	144,038	57,133	25,981	56,372	12,971
Amortization of Intangibles (b)	68,256	60,481	33,457	29,332	29,326
Impact of Consolidation (c)	(1,631,046)	35,124	21,363	(412,537)	(706,068)
Unrealized Performance Revenues (d)	(8,675,246)	3,436,978	1,691,788	(371,407)	(642,957)
Unrealized Performance Allocations Compensation (e)	3,778,048	(1,470,588)	(654,403)	140,021	376,962
Unrealized Principal Investment (Income) Loss (f)	(679,767)	1,235,529	593,301	(271,868)	(171,440)
Other Revenues (g)	(202,885)	(183,754)	93,083	(123,166)	271,190
Equity-Based Compensation (h)	559,537	782,090	959,474	1,159,122	1,443,246
Administrative Fee Adjustment (i)	10,188	9,866	9,707	11,590	16,337
Taxes and Related Payables (j)	(759,682)	(791,868)	(670,510)	(710,197)	(690,349)
Distributable Earnings	\$ 6,170,837	\$ 6,632,780	\$ 5,060,955	\$ 5,966,742	\$ 7,110,864
Taxes and Related Payables (j)	759,682	791,868	670,510	710,197	690,349
Net Interest and Dividend (Income) Loss (k)	33,588	31,494	(106,120)	33,437	81,001
Total Segment Distributable Earnings	\$ 6,964,107	\$ 7,456,142	\$ 5,625,345	\$ 6,710,376	\$ 7,882,214
Realized Performance Revenues (l)	(3,883,112)	(4,461,338)	(2,061,102)	(2,287,031)	(2,815,529)
Realized Performance Compensation (m)	1,557,570	1,814,097	896,017	951,246	1,090,595
Realized Principal Investment Income (n)	(587,766)	(396,256)	(110,932)	(92,526)	(419,743)
Fee Related Earnings	\$ 4,050,799	\$ 4,412,645	\$ 4,349,328	\$ 5,282,065	\$ 5,737,537
Adjusted EBITDA Reconciliation					
Distributable Earnings	\$ 6,170,837	\$ 6,632,780	\$ 5,060,955	\$ 5,966,742	\$ 7,110,864
Interest Expense (o)	196,632	316,569	429,521	444,417	497,095
Taxes and Related Payables (j)	759,682	791,868	670,510	710,197	690,349
Depreciation and Amortization (p)	52,187	69,219	94,124	98,756	98,985
Adjusted EBITDA	\$ 7,179,338	\$ 7,810,436	\$ 6,255,110	\$ 7,220,112	\$ 8,397,293

See Reconciliation of GAAP to Non-GAAP Measures - Notes.

Reconciliation of GAAP to Non-GAAP Measures – Notes

Note: See Definitions.

- (a) This adjustment removes Transaction-Related and Non-Recurring Items, which are excluded from Blackstone's segment presentation. Transaction-Related and Non-Recurring Items arise from corporate actions including acquisitions, divestitures, Blackstone's initial public offering, and non-recurring gains, losses, or other charges, if any. They consist primarily of equity-based compensation charges, gains and losses on contingent consideration arrangements, changes in the balance of the Tax Receivable Agreements resulting from a change in tax law or similar event, transaction costs, gains or losses associated with these corporate actions, and non-recurring gains, losses or other charges that affect period-to-period comparability and are not reflective of Blackstone's operational performance.
- (b) This adjustment removes the amortization of transaction-related intangibles, which are excluded from Blackstone's segment presentation.
- (c) This adjustment reverses the effect of consolidating Blackstone Funds, which are excluded from Blackstone's segment presentation. This adjustment includes the elimination of Blackstone's interest in these funds and the removal of amounts associated with the ownership of Blackstone consolidated operating partnerships held by non-controlling interests.
- (d) This adjustment removes Unrealized Performance Revenues on a segment basis.
- (e) This adjustment removes Unrealized Performance Allocations Compensation.
- (f) This adjustment removes Unrealized Principal Investment Income on a segment basis.
- (g) This adjustment removes Other Revenues on a segment basis.
- (h) This adjustment removes Equity-Based Compensation on a segment basis.
- (i) This adjustment adds an amount equal to an administrative fee collected on a quarterly basis from certain holders of Blackstone Holdings Partnership Units. The administrative fee is accounted for as a capital contribution under GAAP, but is reflected as a reduction of Other Operating Expenses in Blackstone's segment presentation.
- (j) Taxes represent the total GAAP tax provision adjusted to include only the current tax provision (benefit) calculated on Income (Loss) Before Provision (Benefit) for Taxes and adjusted for impacts of divestitures and tax contingencies. For interim periods, taxes are calculated using the preferred annualized effective tax rate approach. Related Payables represent tax-related payables including the amount payable to holders of the Tax Receivable Agreements based on expected tax savings generated in the current period. Please refer to Definitions for the full definition of Taxes and Related Payables.
- (k) This adjustment removes Interest and Dividend Revenue less Interest Expense on a segment basis.
- (l) This adjustment removes the total segment amount of Realized Performance Revenues.
- (m) This adjustment removes the total segment amount of Realized Performance Compensation.
- (n) This adjustment removes the total segment amount of Realized Principal Investment Income.
- (o) This adjustment adds back Interest Expense on a segment basis, excluding interest expense related to the Tax Receivable Agreements.
- (p) This adjustment adds back Depreciation and Amortization on a segment basis.

Assets Under Management - Rollforward

Total AUM Rollforward

(\$ in millions)

	Three Months Ended September 30, 2026					Twelve Months Ended September 30, 2026				
	Real Estate	Private Equity	Credit & Insurance	Multi-Asset Investing	Total	Real Estate	Private Equity	Credit & Insurance	Multi-Asset Investing	Total
Beginning Balance	\$ 314,150	\$ 454,152	\$ 469,317	\$ 108,644	\$ 1,346,264	\$ 320,490	\$ 395,607	\$ 432,316	\$ 93,318	\$ 1,241,731
Inflows	6,298	12,627	35,796	8,590	63,311	29,577	77,821	142,795	21,436	271,629
Outflows	(1,018)	(1,125)	(9,140)	(2,752)	(14,036)	(8,394)	(5,953)	(31,861)	(9,290)	(55,498)
Net Flows	5,279	11,502	26,656	5,838	49,275	21,183	71,868	110,934	12,146	216,131
Realizations	(6,999)	(9,839)	(15,423)	(874)	(33,135)	(29,300)	(46,228)	(68,183)	(3,291)	(147,002)
Market Activity	(3,435)	9,612	(555)	320	5,943	(3,379)	44,181	4,928	11,756	57,486
Ending Balance	\$ 308,995	\$ 465,428	\$ 479,995	\$ 113,929	\$ 1,368,347	\$ 308,995	\$ 465,428	\$ 479,995	\$ 113,929	\$ 1,368,347
% Change	(2)%	2%	2%	5%	2%	(4)%	18%	11%	22%	10%

Fee-Earning AUM Rollforward

(\$ in millions)

	Three Months Ended September 30, 2026					Twelve Months Ended September 30, 2026				
	Real Estate	Private Equity	Credit & Insurance	Multi-Asset Investing	Total	Real Estate	Private Equity	Credit & Insurance	Multi-Asset Investing	Total
Beginning Balance	\$ 277,420	\$ 267,818	\$ 318,241	\$ 98,114	\$ 961,593	\$ 282,579	\$ 235,004	\$ 305,193	\$ 83,445	\$ 906,221
Inflows	6,558	22,049	19,509	7,322	55,437	23,646	66,111	75,492	19,575	184,823
Outflows	(1,042)	(3,517)	(5,460)	(1,518)	(11,538)	(5,475)	(14,882)	(24,097)	(7,481)	(51,935)
Net Flows	5,516	18,531	14,048	5,804	43,899	18,170	51,229	51,394	12,094	132,888
Realizations	(5,179)	(4,556)	(8,666)	(808)	(19,210)	(23,080)	(19,218)	(35,661)	(3,067)	(81,027)
Market Activity	66	4,520	(1,511)	307	3,382	154	19,298	1,186	10,946	31,583
Ending Balance	\$ 277,823	\$ 286,313	\$ 322,112	\$ 103,417	\$ 989,665	\$ 277,823	\$ 286,313	\$ 322,112	\$ 103,417	\$ 989,665
% Change	0%	7%	1%	5%	3%	(2)%	22%	6%	24%	9%

Inflows include contributions, capital raised, other increases in available capital (recallable capital and increased side-by-side commitments), purchases, inter-segment allocations and acquisitions. Outflows represent redemptions, client withdrawals and decreases in available capital (expired capital, expense drawdowns and decreased side-by-side commitments). Realizations represent realization proceeds from the disposition or other monetization of assets, current income or capital returned to investors from CLOs. Market Activity includes realized and unrealized gains (losses) on portfolio investments and the impact of foreign exchange rate fluctuations. AUM is reported in the segment where the assets are managed. Totals may not add due to rounding.

Investment Records as of September 30, 2026^(a)

(\$/€ in thousands, except where noted)																
Fund (Investment Period Beginning Date / Ending Date)	Committed		Available		Unrealized Investments			Realized Investments		Total Investments		Net IRRs (d)				
	Capital	Capital (b)	Value	MOIC (c)	% Public	Value	MOIC (c)	Value	MOIC (c)	Realized	Total					
Real Estate																
Pre-BREP	\$	140,714	\$	-	\$	-	n/a	-	\$	345,190	2.5x	\$	345,190	2.5x	33%	33%
BREP I (Sep 1994 / Oct 1996)		380,708	-	-	-	n/a	-	1,327,708	2.8x	1,327,708	2.8x	40%	40%			
BREP II (Oct 1996 / Mar 1999)		1,198,339	-	-	-	n/a	-	2,531,614	2.1x	2,531,614	2.1x	19%	19%			
BREP III (Apr 1999 / Apr 2003)		1,522,708	-	-	-	n/a	-	3,330,406	2.4x	3,330,406	2.4x	21%	21%			
BREP IV (Apr 2003 / Dec 2005)		2,198,694	-	-	-	n/a	-	4,684,608	1.7x	4,684,608	1.7x	12%	12%			
BREP V (Dec 2005 / Feb 2007)		5,539,418	-	3,141	n/a	-	13,468,476	2.3x	13,471,617	2.3x	11%	11%				
BREP VI (Feb 2007 / Aug 2011)		11,060,122	-	2,356	n/a	-	27,765,450	2.5x	27,767,806	2.5x	13%	13%				
BREP VII (Aug 2011 / Apr 2015)		13,506,800	851,746	869,438	0.4x	0%	29,450,777	2.1x	30,320,215	1.9x	17%	14%				
BREP VIII (Apr 2015 / Jun 2019)		16,651,125	955,019	7,705,515	1.1x	3%	25,080,583	2.1x	32,786,098	1.7x	19%	11%				
BREP IX (Jun 2019 / Aug 2022)		21,374,992	2,626,478	14,610,413	0.9x	2%	13,118,733	1.9x	27,729,146	1.2x	27%	3%				
*BREP X (Aug 2022 / Feb 2028)		30,651,981	15,699,009	19,380,408	1.3x	1%	3,689,183	1.8x	23,069,591	1.4x	28%	11%				
Total Global BREP	\$	104,225,601	\$	20,132,252	\$	42,571,271	1.1x	2%	\$	124,792,728	2.2x	\$	167,363,999	1.7x	16%	14%
BREP Int'l (Jan 2001 / Sep 2005)	€	824,172	€	-	€	-	n/a	-	€	1,373,170	2.1x	€	1,373,170	2.1x	23%	23%
BREP Int'l II (Sep 2005 / Jun 2008) (e)		1,629,748	-	-	-	n/a	-	2,583,032	1.8x	2,583,032	1.8x	8%	8%			
BREP Europe III (Jun 2008 / Sep 2013)		3,205,420	86,279	14,906	0.1x	-	5,998,531	2.1x	6,013,437	2.0x	14%	13%				
BREP Europe IV (Sep 2013 / Dec 2016)		6,676,611	601,640	608,061	0.6x	-	10,448,903	1.9x	11,056,964	1.7x	16%	11%				
BREP Europe V (Dec 2016 / Oct 2019)		8,007,488	607,505	3,305,532	0.6x	-	6,902,190	3.8x	10,207,722	1.4x	40%	4%				
BREP Europe VI (Oct 2019 / Sep 2023)		9,941,770	2,499,870	5,903,899	0.8x	6%	4,105,789	2.4x	10,009,688	1.1x	61%	0%				
*BREP Europe VII (Sep 2023 / Mar 2029)		9,766,011	5,685,237	4,962,100	1.3x	1%	238,303	1.5x	5,200,403	1.3x	n/m	11%				
Total BREP Europe	€	40,051,220	€	9,480,531	€	14,794,498	0.8x	2%	€	31,649,918	2.2x	€	46,444,416	1.4x	16%	8%
BREP Asia I (Jun 2013 / Dec 2017)	\$	4,262,075	\$	617,930	\$	1,064,832	1.7x	39%	\$	7,853,183	1.9x	\$	8,918,015	1.9x	14%	12%
BREP Asia II (Dec 2017 / Mar 2022)		7,361,035	1,073,998	3,937,312	1.0x	26%	4,209,323	1.6x	8,146,635	1.2x	10%	2%				
*BREP Asia III (Mar 2022 / Sep 2027)		8,222,721	4,539,258	4,856,226	1.3x	6%	1,056,389	1.8x	5,912,615	1.4x	34%	9%				
Total BREP Asia	\$	19,845,831	\$	6,231,186	\$	9,858,370	1.2x	18%	\$	13,118,895	1.8x	\$	22,977,265	1.5x	14%	7%
BREP Co-Investment (f)		8,695,156	572,800	1,532,020	1.3x	0%	15,400,970	2.2x	16,932,990	2.1x	16%	16%				
Total BREP	\$	179,444,787	\$	37,677,680	\$	70,624,024	1.0x	4%	\$	191,912,966	2.1x	\$	262,536,990	1.7x	16%	13%
*BREDS High-Yield (Various) (g)		27,606,074	8,731,502	3,390,981	1.0x	-	26,362,492	1.3x	29,753,473	1.3x	10%	9%				
Private Equity																
Corporate Private Equity																
BCP I (Oct 1987 / Oct 1993)	\$	859,081	\$	-	\$	-	n/a	-	\$	1,741,738	2.6x	\$	1,741,738	2.6x	19%	19%
BCP II (Oct 1993 / Aug 1997)		1,361,100	-	-	-	n/a	-	3,268,627	2.5x	3,268,627	2.5x	32%	32%			
BCP III (Aug 1997 / Nov 2002)		3,967,422	-	-	-	n/a	-	9,228,707	2.3x	9,228,707	2.3x	14%	14%			
BCOM (Jun 2000 / Jun 2006)		2,137,330	-	-	-	n/a	-	2,995,106	1.4x	2,995,106	1.4x	6%	6%			
BCP IV (Nov 2002 / Dec 2005)		6,450,000	-	-	-	n/a	-	21,720,334	2.9x	21,720,334	2.9x	36%	36%			
BCP V (Dec 2005 / Jan 2011)		21,009,112	982,018	-	-	n/a	-	38,870,378	1.9x	38,870,378	1.9x	8%	8%			
BCP VI (Jan 2011 / May 2016)		15,192,032	1,340,945	2,103,888	3.0x	4%	30,772,856	2.2x	32,876,744	2.2x	13%	12%				
BCP VII (May 2016 / Feb 2020)		18,873,515	1,309,749	13,655,838	1.7x	33%	25,817,867	2.5x	39,473,705	2.1x	22%	12%				
BCP VIII (Feb 2020 / Apr 2024)		25,820,032	5,845,936	24,386,474	1.3x	15%	11,277,806	2.5x	35,664,280	1.6x	27%	9%				
*BCP IX (Apr 2024 / Apr 2030)		21,816,025	18,254,250	4,387,096	1.3x	23%	297,133	1.5x	4,684,229	1.3x	n/m	(8)%				
Energy I (Aug 2011 / Feb 2015)		2,435,007	170,540	-	-	n/a	-	4,897,287	2.0x	4,897,287	2.0x	12%	12%			
Energy II (Feb 2015 / Feb 2020)		4,926,378	778,845	3,269,223	2.6x	74%	6,393,163	1.9x	9,662,386	2.1x	9%	9%				
Energy III (Feb 2020 / Jun 2024)		4,399,070	1,811,199	6,777,068	2.8x	16%	5,060,366	3.0x	11,837,434	2.9x	33%	30%				
Energy Transition IV (Jun 2024 / Jun 2026)		5,880,446	2,825,257	9,205,066	2.9x	-	272,525	1.6x	9,477,591	2.8x	n/m	123%				
*Energy Transition V (Jun 2026 / Jun 2032)		8,169,213	7,998,577	745	n/a	-	-	n/a	745	n/a	n/a	n/a	n/a			
BCP Asia I (Dec 2017 / Sep 2021)		2,437,192	417,623	1,194,426	1.4x	39%	3,790,199	2.9x	4,984,625	2.3x	30%	19%				
BCP Asia II (Sep 2021 / Sep 2026)		6,838,030	3,514,898	5,533,572	1.8x	26%	2,070,374	4.0x	7,603,946	2.1x	78%	24%				
*BCP Asia III (Sep 2026 / Sep 2032)		13,171,899	13,171,899	-	n/a	-	-	n/a	-	n/a	n/a	n/a	n/a			
Core Private Equity I (Jan 2017 / Mar 2021) (h)		4,760,130	1,195,771	6,718,079	2.1x	-	4,232,731	3.7x	10,950,810	2.5x	32%	14%				
*Core Private Equity II (Mar 2021 / Mar 2027) (h)		8,244,519	5,979,008	5,818,049	1.6x	-	2,094,643	4.2x	7,912,692	1.9x	38%	16%				
Total Corporate Private Equity	\$	178,747,533	\$	65,596,515	\$	83,049,524	1.7x	18%	\$	174,801,840	2.3x	\$	257,851,364	2.1x	16%	15%
Tactical Opportunities																
*Tactical Opportunities (Various)		33,800,436	14,895,316	12,339,293	1.2x	1%	34,618,208	1.9x	46,957,501	1.6x	15%	10%				
*Tactical Opportunities Co-Investment and Other (Various)		10,553,563	1,103,162	3,140,551	1.3x	3%	12,577,239	1.8x	15,717,790	1.7x	18%	15%				
Total Tactical Opportunities	\$	44,353,999	\$	15,998,478	\$	15,479,844	1.2x	2%	\$	47,195,447	1.8x	\$	62,675,291	1.6x	16%	11%
Growth																
BXG I (Jul 2020 / Feb 2025)		4,961,566	281,243	4,994,104	1.2x	1%	705,496	1.3x	5,699,600	1.2x	n/m	1%				
*BXG II (Feb 2025 / Feb 2030)		4,612,803	3,263,604	1,320,815	1.0x	-	9,155	n/m	1,329,970	1.0x	n/m	n/m				
Total Growth	\$	9,574,369	\$	3,544,847	\$	6,314,919	1.2x	0%	\$	7,029,570	1.2x	n/m	0%			

Investment Records as of September 30, 2026^(a)

(\$/€ in thousands, except where noted)											
Fund (Investment Period Beginning Date / Ending Date)	Committed	Available	Unrealized Investments			Realized Investments		Total Investments		Net IRRs (d)	
	Capital	Capital (b)	Value	MOIC (c)	% Public	Value	MOIC (c)	Value	MOIC (c)	Realized	Total
Strategic Partners (Secondaries)											
Strategic Partners I-V (Various) (i)	11,035,527	9,572	2,121	n/a	-	16,796,758	n/a	16,798,879	1.7x	n/a	13%
Strategic Partners VI (Apr 2014 / Apr 2016) (i)	4,362,772	377,908	394,569	n/a	-	4,693,038	n/a	5,087,607	1.7x	n/a	13%
Strategic Partners VII (May 2016 / Mar 2019) (i)	7,489,970	1,604,636	2,191,491	n/a	-	8,698,176	n/a	10,889,667	1.9x	n/a	15%
Strategic Partners Real Assets II (May 2017 / Jun 2020) (i)	1,749,807	595,400	1,304,471	n/a	-	1,436,164	n/a	2,740,635	1.9x	n/a	14%
Strategic Partners VIII (Mar 2019 / Oct 2021) (i)	10,763,600	3,410,159	5,882,642	n/a	-	9,269,183	n/a	15,151,825	1.7x	n/a	17%
*Strategic Partners Real Estate, SMA and Other (Various) (i)	7,055,591	1,127,655	3,082,993	n/a	-	3,109,699	n/a	6,192,692	1.4x	n/a	10%
Strategic Partners Infrastructure III (Jun 2020 / Jun 2024) (i)	3,250,100	666,122	2,576,153	n/a	-	1,033,329	n/a	3,609,482	1.6x	n/a	14%
Strategic Partners IX (Oct 2021 / Mar 2026) (i)	19,692,626	2,114,263	19,855,303	n/a	-	1,307,669	n/a	21,162,972	1.5x	n/a	16%
*Strategic Partners GP Solutions (Jun 2021 / Dec 2026) (i)	2,095,211	303,710	1,332,147	n/a	-	183,708	n/a	1,515,855	1.1x	n/a	1%
*Strategic Partners Infrastructure IV (Jul 2024 / Sep 2029) (i)	4,838,206	3,196,410	665,705	n/a	-	-	n/a	665,705	2.5x	n/a	n/m
*Strategic Partners X (Mar 2026 / May 2031) (i)	12,349,058	7,788,368	504,070	n/a	-	-	n/a	504,070	n/a	n/a	n/a
Total Strategic Partners (Secondaries)	\$ 84,682,468	\$ 21,194,203	\$ 37,791,665	n/a	-	\$ 46,527,724	n/a	\$ 84,319,389	1.7x	n/a	14%
Life Sciences											
Clarus IV (Jan 2018 / Jan 2020)	910,000	38,924	522,691	2.1x	-	818,286	1.6x	1,340,977	1.8x	9%	8%
BXLS V (Jan 2020 / Mar 2025)	5,060,707	2,215,067	5,417,746	2.1x	1%	1,883,875	1.8x	7,301,621	2.0x	12%	17%
*BXLS VI (Mar 2025 / Mar 2031)	6,487,871	6,231,782	582,369	4.1x	-	-	n/a	582,369	4.1x	n/a	n/m
Credit											
Mezzanine / Opportunistic I (Jul 2007 / Oct 2011)	\$ 2,000,000	\$ -	\$ -	n/a	-	\$ 4,809,113	1.6x	\$ 4,809,113	1.6x	n/a	17%
Mezzanine / Opportunistic II (Nov 2011 / Nov 2016)	4,120,000	993,260	76,958	0.7x	-	6,688,441	1.4x	6,765,399	1.4x	n/a	9%
Mezzanine / Opportunistic III (Sep 2016 / Jan 2021)	6,639,133	1,082,093	790,958	1.2x	-	9,943,092	1.5x	10,734,050	1.5x	n/a	11%
Mezzanine / Opportunistic IV (Jan 2021 / Aug 2025)	5,016,771	1,298,409	2,255,613	1.2x	-	4,948,824	1.4x	7,204,437	1.3x	n/a	11%
*Mezzanine / Opportunistic V (Aug 2025 / Aug 2029)	7,630,000	6,538,256	961,610	1.1x	-	272,473	1.3x	1,234,083	1.1x	n/a	n/m
Total Mezzanine / Opportunistic	\$ 25,405,904	\$ 9,912,018	\$ 4,085,139	1.1x	-	\$ 26,661,943	1.5x	\$ 30,747,082	1.4x	n/a	13%
Stressed / Distressed I (Sep 2009 / May 2013)	3,253,143	-	-	n/a	-	5,777,098	1.3x	5,777,098	1.3x	n/a	9%
Stressed / Distressed II (Jun 2013 / Jun 2018)	5,125,000	547,430	-	n/a	-	5,567,183	1.1x	5,567,183	1.1x	n/a	1%
Stressed / Distressed III (Dec 2017 / Dec 2022)	7,356,380	1,085,652	1,016,103	1.2x	-	5,955,720	1.3x	6,971,823	1.3x	n/a	9%
Total Stressed / Distressed	\$ 15,734,523	\$ 1,633,082	\$ 1,016,103	1.2x	-	\$ 17,300,001	1.2x	\$ 18,316,104	1.2x	n/a	6%
European Senior Debt I (Feb 2015 / Feb 2019)	€ 1,964,689	€ 67,385	€ 170,517	0.4x	-	€ 3,002,740	1.3x	€ 3,173,257	1.1x	n/a	1%
European Senior Debt II (Jun 2019 / Jun 2023) (i)	4,088,344	864,089	2,152,044	0.9x	-	4,946,025	1.7x	7,098,069	1.3x	n/a	8%
Total European Senior Debt	€ 6,053,033	€ 931,474	€ 2,322,561	0.8x	-	€ 7,948,765	1.5x	€ 10,271,326	1.3x	n/a	5%
Energy I (Nov 2015 / Nov 2018)	\$ 2,856,867	\$ 1,154,819	\$ 51,192	1.5x	-	\$ 3,577,048	1.5x	\$ 3,628,240	1.5x	n/a	10%
Energy II (Feb 2019 / Jun 2023)	3,616,081	1,456,014	368,953	1.2x	-	3,618,903	1.4x	3,987,856	1.4x	n/a	16%
*Energy III (May 2023 / May 2028)	6,477,000	3,916,620	2,901,862	1.0x	-	3,490,357	1.4x	6,392,219	1.2x	n/a	17%
Total Energy	\$ 12,949,948	\$ 6,527,453	\$ 3,322,007	1.0x	-	\$ 10,686,308	1.4x	\$ 14,008,315	1.3x	n/a	12%
*Senior Direct Lending (Various) (k)	2,855,243	1,268,828	2,925,841	1.1x	-	390,769	1.2x	3,316,610	1.2x	n/a	8%
Total Credit Drawdown Funds (l)	\$ 63,851,276	\$ 20,398,251	\$ 14,297,185	1.0x	-	\$ 64,151,594	1.4x	\$ 78,448,779	1.3x	n/a	10%

Selected Perpetual Capital Strategies^(m)

(\$/€ in thousands, except where noted)			
Strategy (Inception Date)	Investment Strategy	Total AUM (n)	Total Net Return (o)
Real Estate			
BPP - Blackstone Property Partners Platform (Dec 2013) (p)	Core+ Real Estate	\$ 57,792,821	2%
BREIT - Blackstone Real Estate Income Trust (Jan 2017)	Core+ Real Estate	57,715,461	9%
BREIT - Class I	Core+ Real Estate		9%
BXMT - Blackstone Mortgage Trust (May 2013) (q)	Real Estate Debt	5,265,823	3%
Private Equity			
BXGP - Blackstone GP Stakes (Feb 2014) (r)	Minority GP Interests	9,999,814	12%
BIP - Blackstone Infrastructure Partners (Mar 2019) (s)	Infrastructure	80,983,780	19%
BXINFRA - Blackstone Infrastructure Strategies Fund Program (Jan 2025)	Infrastructure	7,374,776	16%
BXINFRA - Class I	Infrastructure		17%
BXPE - Blackstone Private Equity Strategies Fund Program (Jan 2024)	Private Equity	28,546,620	18%
BXPE - Class I	Private Equity		18%
Credit			
BXSL - Blackstone Secured Lending Fund (Nov 2018) (t)	U.S. Direct Lending	16,633,800	11%
BCRED - Blackstone Private Credit Fund (Jan 2021) (u)	U.S. Direct Lending	93,210,950	9%
BCRED - Class I	U.S. Direct Lending		9%
ECRED - Blackstone European Credit Fund (Oct 2022) (u)	European Direct Lending	€ 5,192,601	9%
ECRED - Class I	European Direct Lending		9%

Investment Records as of September 30, 2026 – Notes

The returns presented herein represent those of the applicable Blackstone Funds and not those of Blackstone Inc.

- n/m Not meaningful generally due to the limited time since initial investment.
- n/a Not applicable.
- * Represents funds that are currently in their investment period.
BREP - Blackstone Real Estate Partners, BREDS - Blackstone Real Estate Debt Strategies, BCP - Blackstone Capital Partners, BCOM - Blackstone Communications, BXG - Blackstone Growth, BXLS - Blackstone Life Sciences.
- (a) Excludes investment vehicles where Blackstone does not earn fees.
- (b) Available Capital represents total investable capital commitments, including side-by-side, adjusted for certain expenses and expired or callable capital and may include leverage, less invested capital. This amount is not reduced by outstanding commitments to investments.
- (c) Multiple of Invested Capital ("MOIC") represents carrying value, before management fees, expenses and Performance Revenues, divided by invested capital.
- (d) Unless otherwise indicated, Net Internal Rate of Return ("IRR") represents the annualized inception to September 30, 2026 IRR on total invested capital based on realized proceeds and unrealized value, as applicable, after management fees, expenses and Performance Revenues. IRRs are calculated using actual timing of limited partner cash flows. Initial inception date of cash flows may differ from the Investment Period Beginning Date.
- (e) The 8% Realized Net IRR and 8% Total Net IRR exclude investors that opted out of the Hilton investment opportunity. Overall BREP International II performance reflects a 7% Realized Net IRR and a 7% Total Net IRR.
- (f) BREP Co-Investment represents co-investment capital raised for various BREP investments. The Net IRR reflected is calculated by aggregating each co-investment's realized proceeds and unrealized value, as applicable, after management fees, expenses and Performance Revenues.
- (g) BREDS High-Yield represents the flagship real estate debt drawdown funds only.
- (h) Blackstone Core Equity Partners is a core private equity strategy which invests with a more modest risk profile and longer hold period than traditional private equity.
- (i) Strategic Partners' Unrealized Investment Value, Realized Investment Value, Total Investment Value, Total MOIC and Total Net IRRs are reported on a three-month lag and therefore do not include the impact of economic and market activities in the current quarter. Realizations are treated as returns of capital until fully recovered and therefore Unrealized and Realized MOICs and Realized Net IRRs are not applicable. Committed Capital and Available Capital are presented as of the current quarter.
- (j) European Senior Debt II IRR represents the blended return across the commingled levered and unlevered funds within the strategy. The total net returns were 12% and 7%, respectively, for the levered and unlevered funds of the strategy.
- (k) Senior Direct Lending IRR represents the blended return across the commingled levered and unlevered funds within the strategy. The total net returns were 9% and 7%, respectively, for the levered and unlevered funds of the strategy.
- (l) Funds presented represent the flagship credit drawdown funds only. The Total Credit Net IRR is the combined IRR of the credit drawdown funds presented.
- (m) Represents the performance for select Perpetual Capital Strategies; strategies excluded consist primarily of (1) investment strategies that have been investing for less than one year, (2) perpetual capital assets managed for certain insurance clients, and (3) investment vehicles where Blackstone does not earn fees.
- (n) To the extent AUM is managed by a different business, such AUM is reported in such businesses for the purposes of segment AUM reporting.
- (o) Unless otherwise indicated, Total Net Return represents the annualized per share blended return from a fund's or fund program's inception date to September 30, 2026, assuming the applicable fund or fund program had a single share class and a single vehicle, as applicable, reinvestment of dividends received during the period, and no upfront selling commission, net of all fees and expenses incurred by the applicable fund or fund program. Fund or fund program returns are not representative of the return experienced by any particular vehicle, investor or share class. Functional currency equivalent returns are included when calculating the blended return for funds or fund programs that have share classes that are denominated in a currency other than a fund's or fund program's functional currency and that are not hedged. The return methodology of the separate individual share classes presented matches that of the respective fund or fund program and represents the Total Net Return of a respective fund's or fund program's largest share class, with performance varying by vehicle and/or share class across a fund or fund program.
- (p) BPP represents the aggregate Total AUM and Total Net Return of the BPP Platform, which comprises over 30 fund, co-investment and separately managed account vehicles. It includes certain vehicles managed as part of the BPP Platform but not classified as Perpetual Capital. As of September 30, 2026, these vehicles represented \$4.5 billion of Total AUM. Total Net Return represents the annualized IRR on total invested capital from the inception date to September 30, 2026 based on realized proceeds and unrealized value, as applicable, after management fees, expenses and Performance Revenues (but before taxes or withholdings incurred by the limited partners directly or indirectly), and adds back the effect of any tax distributions paid for carried interest already reflected in returns. IRRs are calculated using actual timing of investor cash flows and the initial date of certain cash flows may differ from the inception date.
- (q) The BXMT Total Net Return reflects annualized market return of a shareholder invested in BXMT since its inception date, assuming reinvestment of all dividends received during the period.
- (r) Blackstone GP Stakes ("BXGP") represents the aggregate Total AUM and Total Net Return of BSCH I and II funds that invest as part of the Secondaries GP Stakes strategy, which targets minority investments in the general partners of private equity and other private-market alternative asset management firms globally. As of September 30, 2026, including vehicles that are not classified as Perpetual Capital and co-investment vehicles that do not pay fees, BXGP Total AUM was \$13.2 billion. Total Net Return represents the annualized IRR on total invested capital from the inception date to September 30, 2026 based on realized proceeds and unrealized value, as applicable, after management fees, expenses and Performance Revenues (but before taxes or withholdings incurred by the limited partners directly or indirectly), and adds back the effect of any tax distributions paid for carried interest already reflected in returns. IRRs are calculated using actual timing of investor cash flows and the initial date of certain cash flows may differ from the inception date.
- (s) BIP represents the aggregate Total AUM and Total Net Return of infrastructure-focused funds and co-investment vehicles for institutional investors with a primary focus on the U.S. and Europe. As of September 30, 2026, including co-investment vehicles that do not pay fees, BIP Total AUM was \$91.9 billion. Total Net Return represents the annualized IRR on total invested capital from the inception date to September 30, 2026 based on realized proceeds and unrealized value, as applicable, after management fees, expenses and Performance Revenues (but before taxes or withholdings incurred by the limited partners directly or indirectly), and adds back the effect of any tax distributions paid for carried interest already reflected in returns. IRRs are calculated using actual timing of investor cash flows and the initial date of certain cash flows may differ from the inception date.
- (t) The BXSL Total AUM and Total Net Return are presented as of June 30, 2026. BXSL Total Net Return reflects the annualized change in NAV per share from the inception date to June 30, 2026, plus distributions per share (assuming dividends and distributions are reinvested in accordance with BXSL's dividend reinvestment plan) divided by the beginning NAV per share.
- (u) For BCRED and ECRED, Total AUM reflects gross asset value plus amounts borrowed or available to be borrowed under certain credit facilities. BCRED's and ECRED's net asset values as of September 30, 2026 were \$41.1 billion and €2.6 billion, respectively.

Definitions

Blackstone discloses the following operating metrics and financial measures that are calculated and presented on the basis of methodologies other than in accordance with generally accepted accounting principles in the United States of America (“non-GAAP”) in this presentation:

- **Segment Distributable Earnings**, or “**Segment DE**”, is Blackstone’s segment profitability measure used to make operating decisions and assess performance across Blackstone’s four segments. Segment DE represents the net realized earnings of Blackstone’s segments and is the sum of Fee Related Earnings and Net Realizations for each segment. Blackstone’s segments are presented on a basis that deconsolidates Blackstone Funds, eliminates non-controlling ownership interests in Blackstone’s consolidated operating partnerships, removes the amortization of intangible assets and removes Transaction-Related and Non-Recurring Items. Segment DE excludes unrealized activity and is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of Income (Loss) Before Provision (Benefit) for Taxes.
 - **Net Realizations** is presented on a segment basis and is the sum of Realized Principal Investment Income and Realized Performance Revenues (which refers to Realized Performance Revenues excluding Fee Related Performance Revenues), less Realized Performance Compensation (which refers to Realized Performance Compensation excluding Fee Related Performance Compensation and Equity-Based Performance Compensation).
 - **Segment Revenues** represent Management and Advisory Fees, Net, Fee Related Performance Revenues, Realized Performance Revenues and Realized Principal Investment Income.
- **Distributable Earnings**, or “**DE**”, is derived from Blackstone’s segment reported results. DE is used to assess performance and amounts available for dividends to Blackstone shareholders, including Blackstone personnel and others who are limited partners of the Blackstone Holdings Partnerships. DE is the sum of Segment DE plus Net Interest and Dividend Income (Loss) less Taxes and Related Payables. DE excludes unrealized activity and is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of Income (Loss) Before Provision (Benefit) for Taxes.
 - **Net Interest and Dividend Income (Loss)** is presented on a segment basis and is equal to Interest and Dividend Revenue less Interest Expense, adjusted for the impact of consolidation of Blackstone Funds, and interest expense associated with the Tax Receivable Agreements.
 - **Taxes and Related Payables** represent the total GAAP tax provision adjusted to include only the current tax provision (benefit) calculated on Income (Loss) Before Provision (Benefit) for Taxes and including the payable under the Tax Receivable Agreements. Further, the current tax provision utilized when calculating Taxes and Related Payables and DE reflects the benefit of deductions available to the company on certain expense items that are excluded from the underlying calculation of Segment DE and Total Segment Distributable Earnings, such as equity-based compensation charges and certain Transaction-Related and Non-Recurring Items where there is a current tax provision or benefit. The economic assumptions and methodologies that impact the implied income tax provision are the same as those methodologies and assumptions used in calculating the current income tax provision for Blackstone’s consolidated statements of operations under U.S. GAAP, excluding the impact of divestitures and accrued tax contingency related liabilities or refunds which are reflected when paid or received. The payable under the Tax Receivable Agreements reflects the expected amount of tax savings generated in the period that holders of the Tax Receivable Agreements are entitled to receive in future periods. Management believes that including the amount payable under the Tax Receivable Agreements and utilizing the current income tax provision adjusted as described above when calculating DE is meaningful as it increases comparability between periods and more accurately reflects earnings that are available for distribution to shareholders.
- **Fee Related Earnings**, or “**FRE**”, is a performance measure used to assess Blackstone’s ability to generate profits from revenues that are measured and received on a recurring basis and not subject to future realization events. FRE equals management and advisory fees (net of management fee reductions and offsets) plus Fee Related Performance Revenues, less (a) Fee Related Compensation on a segment basis, and (b) Other Operating Expenses. FRE is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of Income (Loss) Before Provision (Benefit) for Taxes.
 - **Fee Related Compensation** is presented on a segment basis and refers to the compensation expense, excluding Equity-Based Compensation, directly related to (a) Management and Advisory Fees, Net and (b) Fee Related Performance Revenues, referred to as Fee Related Performance Compensation.
 - **Fee Related Performance Revenues** refers to the realized portion of Performance Revenues from Perpetual Capital that are (a) measured and received on a recurring basis, and (b) not dependent on realization events from the underlying investments.
 - **Other Operating Expenses** is presented on a segment basis and is equal to General, Administrative and Other Expenses, adjusted to (a) remove the Transaction-Related and Non-Recurring items that are not recorded in the Total Segment measures, (b) remove certain expenses reimbursed by the Blackstone Funds which are netted against Management and Advisory Fees, Net in Blackstone’s segment presentation, and (c) give effect to an administrative fee collected on a quarterly basis from certain holders of Blackstone Holdings Partnership Units. The administrative fee is accounted for as a capital contribution under GAAP, but is reflected as a reduction of Other Operating Expenses in Blackstone’s segment presentation.
 - **Perpetual Capital** refers to the component of assets under management with an indefinite term, that is not in liquidation, and for which there is no requirement to return capital to investors through redemption requests in the ordinary course of business, except where funded by new capital inflows or where required redemption requests are limited in quantum. Includes co-investment capital with an investor right to convert into Perpetual Capital.
 - **FRE Margin** is calculated by dividing Fee Related Earnings by Fee Related Revenues (defined as the sum of Total Segment Management and Advisory Fees, Net and Fee Related Performance Revenues).
- **Adjusted Earnings Before Interest, Taxes and Depreciation and Amortization**, or “**Adjusted EBITDA**”, is a supplemental measure used to assess performance derived from Blackstone’s segment results and may be used to assess its ability to service its borrowings. Adjusted EBITDA represents Distributable Earnings plus the addition of (a) Interest Expense on a segment basis, (b) Taxes and Related Payables, and (c) Depreciation and Amortization. Adjusted EBITDA is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of Income (Loss) Before Provision (Benefit) for Taxes.
- **Performance Revenues** collectively refers to: (a) Incentive Fees, and (b) Performance Allocations.
- **Performance Compensation** collectively refers to: (a) Incentive Fee Compensation, and (b) Performance Allocations Compensation.
 - Performance Compensation reflects, pursuant to an ongoing compensation program, an increase in the aggregate Realized Performance Compensation paid to certain of our professionals above the amounts allocable to them based upon the percentage participation in the relevant performance plans previously awarded to them. The expectation is that for the full year 2026, Fee Related Compensation will be decreased by the total amount of additional Performance Compensation awarded for the year. The program, which typically has an impact on individual quarters based on the estimated amounts for the full year, does not impact Income Before Provision (Benefit) for Taxes and Distributable Earnings for the full year. For 3Q’26 QTD, the increase to Realized Performance Compensation was less than the decrease to Fee Related Compensation, which favorably impacted Distributable Earnings for the current year quarter. For 3Q’26 YTD, 3Q’25 QTD and 3Q’25 YTD, the increase to Realized Performance Compensation was greater than the decrease to Fee Related Compensation, which negatively impacted Distributable Earnings for the current year YTD period and both the prior year quarter and YTD periods.
- **Transaction-Related and Non-Recurring Items** arise from corporate actions including acquisitions, divestitures, Blackstone’s initial public offering, and non-recurring gains, losses, or other charges, if any. They consist primarily of equity-based compensation charges, gains and losses on contingent consideration arrangements, changes in the balance of the Tax Receivable Agreements resulting from a change in tax law or similar event, transaction costs, gains or losses associated with these corporate actions, and non-recurring gains, losses or other charges that affect period-to-period comparability and are not reflective of Blackstone’s operational performance.
- **Private Wealth AUM** refers to the portion of assets under management attributable to the individual investor channel and comprises (a) all Assets Under Management in vehicles or share classes of vehicles, in each case that are primarily targeted to the individual investor channel (including parallel or related vehicles) and (b) Assets Under Management attributable only to individual investors (including through private wealth distribution agreements) in vehicles that are not primarily targeted to the individual investor channel.